

Municipality of Centre Hastings  
2021 Municipal Budget  
Approval: January 20, 2021



HASTINGS

*Centre Hastings*

COUNTY

Municipality of Centre Hastings  
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## **Background**

On an annual basis, the Municipality prepares a budget for Council to authorize expenditures for the year. The municipal budget is a key planning document that provides a foundation to deliver municipal services. The budget is a plan to implement municipal goals and priorities and provides a method to monitor and control income and expenses throughout the year.

The Operating budget is organized by department/service area and relates to day-to-day operations including programs and services such as parks, arena, road maintenance, policing, fire and emergency services, planning, administration, and others.

Transfers to Reserves may be included by department/service as part of a plan for longer term goals.

The Capital Budget outlines the Municipality's capital expenditure plan and related funding for these projects that will provide or support services to residents over many years.

Operating and capital expenditures are funded by revenue received from user fees, service charges, grants, reserves, financing, and property taxation. Like most municipalities, property tax is the main source of revenue at Centre Hastings. Specifically, revenue from property tax represented approximately 58% of total municipal budgeted revenue (dollars collected to pay for delivery of services) in 2020.

As a lower-tier municipality, Centre Hastings is responsible to collect taxes on behalf of the County of Hastings and the Province of Ontario (education taxes). Budget and tax rate information related to the County of Hastings and the Province of Ontario are not included in the municipal budget (has no impact on the municipal tax rate itself), but of course impacts our residents overall and is therefore included in the total tax bill impact calculation.

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**Annual Budget Schedule**

Objective	Timeline
Distribution of Operating and Capital Budget documents to Staff	August/September
Submission of Operating and Capital Budget documents to Finance	September
Finance review and compilation/consolidation of Budget	September-October
CAO and Director of Finance Review of Budget	October
Draft Budget to Council and available in Municipal Office and online	Mid-December
CAO and Director of Finance meet with Council members individually for feedback	Late-December
Final Budget approval (target) Final tax levy by-law, User Fees by-law approved	January

← OPP contract typically provided late September (large budget impact)

← OMPF Funding announced late November by Ministry (large budget impact)

MPAC assessment data provided early December (critical to tax rate calculation)

By providing the annual Budget to Council prior to the beginning of the next calendar year, deliberation and approval may occur earlier. This facilitates more timely procurement of goods and services and assists with achieving departmental goals and completion of planned projects outlined in the Budget.

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**Factors Affecting Budget**

There are a number of factors that can impact the operating budget significantly. The following table outlines the most common items, however is not considered an exhaustive list:

<b>Category</b>	<b>Description</b>	<b>2021 Impact</b>
Employee Compensation	Relates to existing staff complement and includes applicable pay equity adjustments, economic adjustments, job rate adjustments and benefit adjustments.	Yes
Mandatory Legislation or Contracts	Any new or changes in legislation that require a department to incur additional costs to start a new service, change service levels, or maintain an existing level of service. The 2021 insurance renewal saw an increase of over 10% (approximately \$22,000) and has been included in the proposed budget.	Yes
Additional Staffing Levels	In instances where new/additional staff are hired (or annualized from prior year), the full impact of wages and benefits are included in the budget.	No
New/Altered Services	Where new services and/or partial year funding for the services were added during the previous year, the full impact of the service must be annualized in the budget.	Yes
Inflationary	Impacts due to rate increases for items such as maintenance supplies/services, insurance, winter maintenance (sand, salt, fuel).	Yes
Utilities	Projected changes to utilities (hydro, natural gas, etc.), based on historical trends.	No
Council/Community Initiatives	Council direction that has budget effects for subsequent years. Costs related to Madoc Chamber of Commerce, Agricultural Society, BIT Committee, Central Hastings Transit, as well as internally funded capital projects not funded in current year but instead financed over several future years (unfinanced capital). Planning ahead for large capital expenditures with Transfer to Reserves (smoothing of tax rate impacts).	Yes
Fees/Charges and Other Revenue Charges	Revenue impact of proposed increases to existing fees/charges, new fees/charges, grant allocations and Reserve activity.	Yes

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## **Factors Affecting Budget**

### COVID-19 Pandemic

On March 11, 2020 the World Health Organization (WHO) declared that COVID-19 was a pandemic. The Province of Ontario declared a State of Emergency on March 17, 2020. In response to the pandemic, there have been significant impacts to municipal operations and Staff have been continuously reviewing and discussing the financial implications to the Municipality.

In July 2020, the Ontario government announced funding assistance to provide Ontario municipalities with support to respond to COVID-19 as part of the federal-provincial Safe Restart Agreement. The allocation for Phase 1 of Municipal funding for Centre Hastings is \$143,400.

The Municipality may use the funding to address COVID-19 operating costs and pressures. Excess funds not used in 2020 can be placed in Reserves to support additional operating costs and pressures that may continue in 2021. Reporting requirements related to this funding are due to the Province by March, 2021.

The 2021 Budget includes Safe Restart grant revenue for three items:

Direct expenses for cleaning, disinfecting, etc.:	\$10,000 (page 12)
Decrease in Investment Income:	\$30,000 (page 11)
Decrease in Parks/Recreation User Fees:	\$30,000 (page 24)

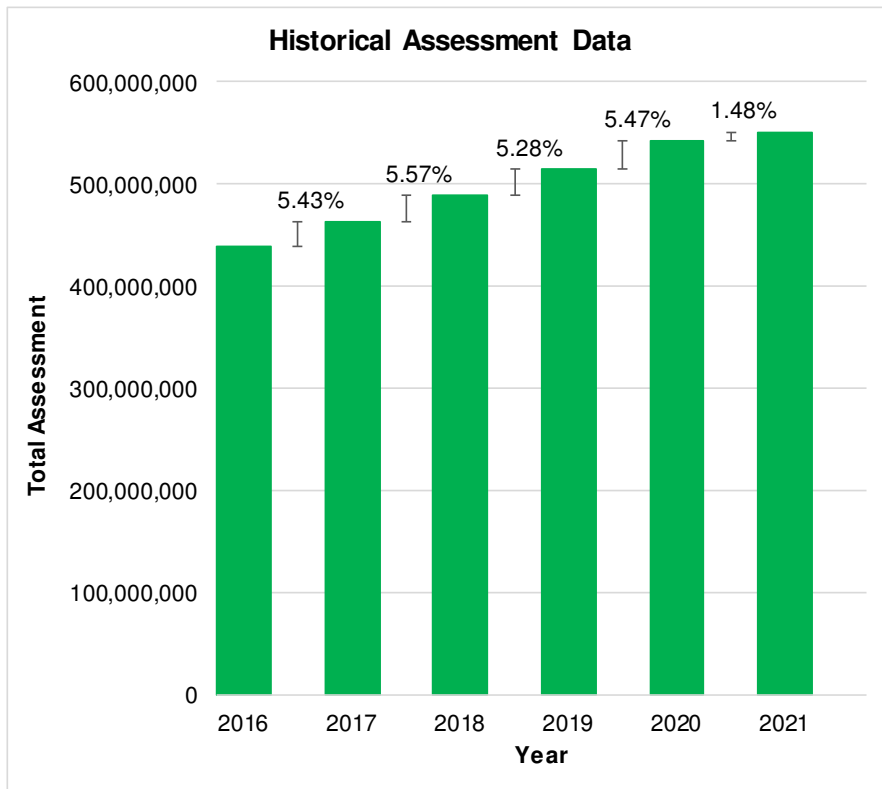
The remaining amount of \$73,400 will be used to offset operating costs and other financial pressures that are identified before finalization of the 2020 fiscal year and/or 2021 financial pressures.

The majority of projected non-tax source revenues (fees and charges) have remained status quo from 2020 in order to mitigate revenue fluctuations that ultimately affect the tax levy requirement. Shortfalls in budgeted revenue will be examined and recommendations will be brought forward to Council for consideration as the 2021 budget year progresses.

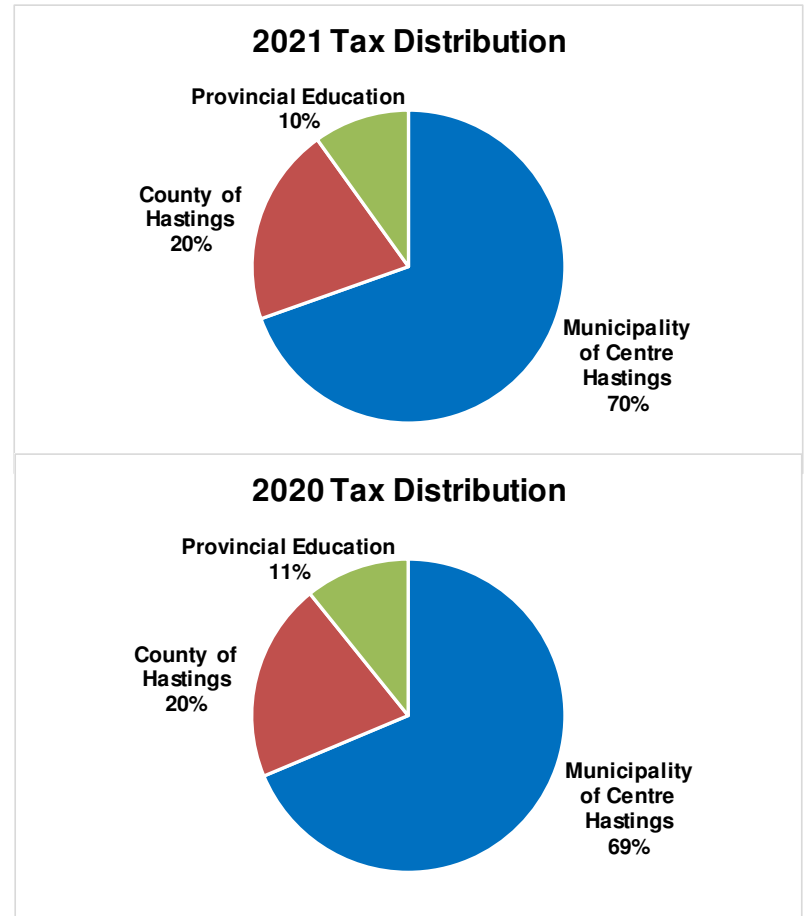
Another impact on the Municipal Budget as a result of COVID-19, is the postponement of assessment updated by MPAC (see page 45).

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**Assessment Growth Chart:**



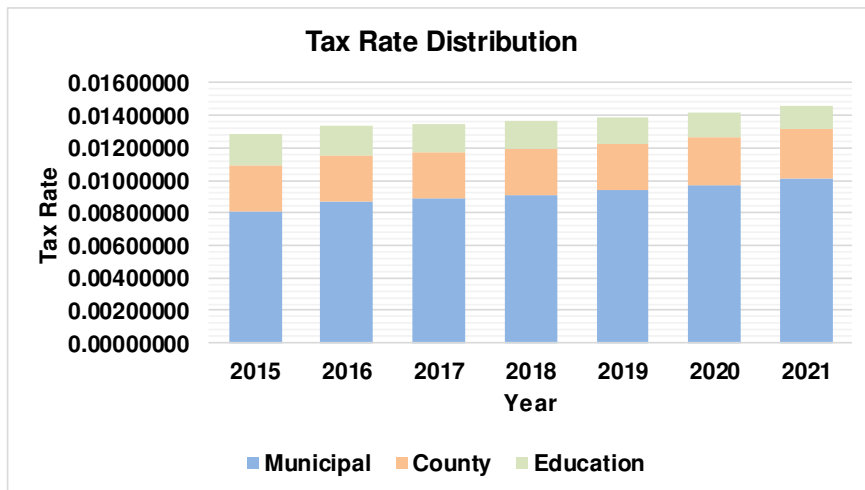
**Taxation Distribution:**



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**Example of Residential Taxes Estimated**

For \$209,372 of assessment the annual total tax bill increase is \$ 76.61 or 2.58% .



**\*\*Important\*\***

- 2021 County Tax Polices and Ministry of Education taxes (education portion) are not finalized at this time and are estimated in the above calculation. The above impact is on a property's total tax bill.
- The above illustration uses 2021 Current Value Assessment (Municipal Property Assessment Corporation [MPAC] data).
- Taxes will vary property by property.



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MUNICIPALITY OF CENTRE HASTINGS					
2021 TAX RATE AND LEVY BYLAW 2021-XX					
SCHEDULE A					
Property Class	2021 Assessment	2020 Ratio	2020 RTC/RTQ	Tax Rate MUNICIPAL	Levy MUNICIPAL
Residential	\$ 454,742,709	1.000000	RT	0.01011985	\$ 4,601,926
Multi Residential	\$ 4,555,600	1.153500	MT	0.01167324	\$ 53,179
New Multi Residential	\$ 1,000,000	1.000000	NT	0.01011985	\$ 10,120
Farmlands	\$ 56,680,500	0.250000	FT	0.00252996	\$ 143,399
Managed Forests	\$ 2,138,500	0.250000	TT	0.00252996	\$ 5,410
Commercial Occupied	\$ 19,489,500	1.100000	CT	0.01113183	\$ 216,954
Comm.Excess Land	\$ 251,400	0.770000	CU	0.00779228	\$ 1,959
Comm.Vacant Land	\$ 1,412,500	0.770000	CX	0.00779228	\$ 11,007
Comm.New Construction	\$ 3,123,800	1.100000	XT	0.01113183	\$ 34,774
Comm.Hydro Full Support	\$ 93,000	1.100000	CH	0.01113183	\$ 1,035
Comm.(New Const) Excess Lar	\$ 124,500	0.770000	XU	0.00779228	\$ 970
Industrial Occupied	\$ 1,864,300	1.129200	IT	0.01142733	\$ 21,304
Industrial Excess Land	\$ 531,300	0.733980	IU	0.00742776	\$ 3,946
Industrial Vacant Land	\$ 462,100	0.733980	IX	0.00742776	\$ 3,432
Industrial New Construction	\$ 819,400	1.129200	JT	0.01142733	\$ 9,364
Industrial Hydro Full support	\$ 18,900	1.129200	IH	0.01142733	\$ 216
Pipelines	\$ 2,659,000	0.821900	PT	0.00831750	\$ 22,116
	\$ 549,967,009				\$ 5,141,111
Payment in Lieu (PIL)					
Commercial - Full Support	\$ 169,000	1.100000	CF	0.01113183	\$ 1,881
Commercial - No Support	\$ 399,000	1.100000	CG	0.01113183	\$ 4,442
Comm VacLd - No Support	\$ 31,000	0.770000	CZ	0.00779228	\$ 242
Residential - Full Support	\$ 36,800	1.000000	RF	0.01011985	\$ 372
Residential -No Support	\$ -	1.000000	RG	0.01011985	\$ -
Residential - Full Support	\$ -	1.000000	RP	0.01011985	\$ -
	\$ 635,800				\$ 6,937

**\*\*Important\*\***  
**• 2021 County Tax Polices and Ministry of Education taxes (education portion) are not finalized at this time, therefore “2020 Ratios” show above.**

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**Service/Department:** Council/Governance

**Function:** Council, Election, Committees, Boards

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	78350	88250	9900
Transfer to Reserves	5000	5000	0
Transfer from Reserves	0	0	0
Revenue	0	0	0
Materials and Supplies	20025	20025	0
Contracted Services	11746	12000	254
	115121	125275	10154

**Items Affecting Change in Taxation Requirement:**

- Wages and benefits increase due to full impact of optional insurance benefit coverage as well as economic adjustment 1.0%
- Transfer to Reserves includes year 3 of 4 contribution towards Election Reserve
- Contracted Services includes community donations for Madoc Agricultural Society (page 32)

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**Service/Department:** Administration/Treasury

**Function:** CAO/Clerk, Finance, Information Technology, Human Resources

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	638970	652270	13300
Unfinanced Capital	0	0	0
Transfer to Reserves	0	0	0
Transfer from Reserves	-50000	0	50000
Revenue	-255875	-224525	31350
Prov/Fed Funding	-1480300	-1440000	40300
Materials and Supplies	100650	109000	8350
Contracted Services	162900	119900	-43000
	-883655	-783355	100300

**Items Affecting Change in Taxation Requirement:**

- Wages and benefits due to economic adjustment (1.0%), and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Transfer from Reserves \$50,000 Service Delivery Review/Strategic Plan project completed in 2020 (MNP project using Modernization Funding from 2018)
- Revenue decrease primarily related to decrease in investment income anticipated (\$30,000) [offset by Provincial Safe Restart Funding below (page 6)]
- Prov/Fed Funding decrease in Ontario Municipal Partnership Fund (OMPF) allocation (\$70,300), offset by Safe Restart Funding (page 6) (\$30,000)
- Materials and Supplies increase due to impact of modernization funded projects now being tax supported (\$6,000) and software subscription fee increases (\$2,200)
- Contracted Services decrease primarily due to Service Delivery Review/Strategic Plan project being completed (\$50,000), offset by increase in insurance (\$4,400) and increase for modernization project now being tax supported (\$2,600)

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**Service/Department:** Fire and Emergency Services

**Function:** Fire Protection, Medical Aid Assistance, Emergency Management, Ambulance Bay

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	296155	299405	3250
Unfinanced Capital	20000	20000	0
Transfer to Reserves	39500	94500	55000
Transfer from Reserves	0	0	0
Revenue	-41446	-41700	-254
Prov/Fed Funding	0	-10000	-10000
Materials and Supplies	147600	155600	8000
Financial (Prin./Int.)	0	0	0
Development Charges	0	0	0
Contracted Services	39630	45230	5600
	501439	563035	61596

**Items Affecting Change in Taxation Requirement:**

- Wages and benefits increase due economic adjustment (1.0%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments and VFF wages based on time spent
- Transfer to Reserves includes \$37,000 for SCBA equipment, and \$2,500 reserve building toward emergency generator replacement at the Fire Hall (as in prior years). New in 2021, addition of \$55,000 in 2021 towards replacement of Fire capital vehicles (multi-year plan)
- Prov/Fed Funding relates to Safe Restart Funding for COVID-19 operational impacts (page 6)
- Materials and Supplies increase relates to costs related to COVID-19 (page 6) (\$10,000; offset by Prov/Fed funding above), plow contract reallocation to Contracted Services
- Contracted Services increase in dispatch fees paid to City of Belleville (\$1,000), increase in insurance (\$2,500) and reallocation for plow from above (\$2,000)

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**Service/Department:** Police (OPP)

**Function:** OPP Contract, Community Policing

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Transfer to Reserves	0	0	0
Contracted Services	837518	812055	-25463
	837518	812055	-25463

**Items Affecting Change in Taxation Requirement:**

- Contract with OPP decrease
- Transfer to Reserves to smooth the impact of decreases/increases (per October 21, 2020 Regular Council Meeting Staff Report) not completed in order to stabilize tax rate increase overall

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**Service/Department:** Conservation Authorities

**Function:** Lower Trent Conservation, Quinte Conservation

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Transfer to Reserves	0	0	0
Contracted Services	51634	55300	3666
	51634	55300	3666

**Items Affecting Change in Taxation Requirement:**

- Lower Trent Conservation increase re: Capital Planning/Asset Management (50% implementation in 2021 and 2022) (\$1,300)
- Quinte Conservation increase re: Capital Planning/Conservation Area Upgrades (\$2,366)

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**Service/Department:**           **Animal Control**

**Function:** Licensing, Dog Catcher, Livestock Claims

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	6000	0	-6000
Revenue	-10000	-10000	0
Prov/Fed Funding	-1155	-1155	0
Materials and Supplies	4450	4450	0
Contracted Services	5000	11000	6000
	4295	4295	0

**Items Affecting Change in Taxation Requirement:**

- No significant increase in taxation requirement
- Reclassification of services provided by third-party to Contracted Services

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**Service/Department:**            **Building Services**

**Function:** Building Official, Permits, Inspection and Enforcement Services (Building Code)

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	77200	77950	750
Transfer to Reserves	0		0
Transfer from Reserves	0	0	0
Revenue	-91000	-91000	0
Materials and Supplies	6350	6350	0
Contracted Services	0	0	0
	-7450	-6700	750

**Items Affecting Change in Taxation Requirement:**

- No significant increase in taxation requirement



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**Service/Department:** By-law Enforcement

**Function:** Municipal By-law Enforcement Officer

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	44950	0	-44950
Transfer to Reserves	0	0	0
Revenue	0	0	0
Prov/Fed Funding	0	0	0
Materials and Supplies	850	850	0
Contracted Services	6000	24000	18000
	51800	24850	-26950

**Items Affecting Change in Taxation Requirement:**

- Change a result of service realignment

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**Service/Department:           Transportation Services**

**Function:** Snow Removal, Salt/Sand, Bridges and Culverts, Brushing, Ditching, Line Painting, Grading, Dust Control, Street Sweeping, Storm Water, Connecting Link Maintenance, Sidewalks, Mowing, Transit

Financial information:	Sum of 2020 Budget	Sum of 2021 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	758535	768635	10100
Unfinanced Capital	58100	30000	-28100
Transfer to Reserves	0	0	0
Transfer from Reserves	0	0	0
Revenue	-3000	-3000	0
Prov/Fed Funding	-60000	0	60000
Materials and Supplies	653300	671000	17700
Financial (Prin./Int.)	0	0	0
Development Charges	0	0	0
Contracted Services	468425	427800	-40625
	1875360	1894435	19075

**Items Affecting Change in Taxation Requirement:**

- Wages and benefits due to economic adjustment (1.0%), and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Unfinanced capital (see page 43)
- Provincial Funding one-time 2020 only re: Municipal Modernization Program Intake #1 Public Works Service Delivery Review (\$60,000)
- Materials and supplies increase primarily related to winter control costs, salt/sand, fuel and calcium (\$11,000) to align with actual costs incurred, impact of Modernization project now being tax supported (\$6,500)
- Removed consultant fees for Public Works Review (\$60,000) offset by increase in annual sidewalk program (\$8,000: \$12,000 to \$20,000), increase in insurance costs (\$6,375), and introduction of annual catch basin cleanout program (\$5,000)

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**Service/Department:** Streetlights/Traffic Lights

**Function:** Urban/Rural, Standard/Decorative

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	0	0	0
Transfer to Reserves	0	0	0
Transfer from Reserves	0	0	0
Revenue	0	0	0
Materials and Supplies	21500	22000	500
Contracted Services	3000	3000	0
	24500	25000	500

**Items Affecting Change in Taxation Requirement:**

- Inflationary adjustment for hydro costs; no significant change

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**Service/Department:** Environmental Services

**Function:** Landfill Services, Garbage and Recycling Collection

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	210500	215700	5200
Transfer to Reserves	0	0	0
Transfer from Reserves	0	0	0
Revenue	-97200	-101200	-4000
Prov/Fed Funding	0	0	0
Materials and Supplies	81550	81550	0
Contracted Services	247775	262800	15025
	442625	458850	16225

**Items Affecting Change in Taxation Requirement:**

- Wages and benefits due to economic adjustment (1.0%), and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Additional revenue expected from Landfill Tipping Fees
- Contracted Services increase re: Quinte Recycling contract from \$96,000 to \$110,500 (\$14,500; 15.23%) and increase in insurance (\$525)

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**Service/Department:** Water/Sewer

**Function:** Madoc Village Water Treatment/Distribution and Sanitary Sewer Systems

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	241620	241620	0
Unfinanced Capital	0	0	0
Transfer to Reserves	21075	28575	7500
Transfer from Reserves	0	0	0
Revenue	-809250	-829750	-20500
Prov/Fed Funding	0	0	0
Materials and Supplies	157180	161180	4000
Financial (Prin./Int.)	0	0	0
Development Charges	0	0	0
Contracted Services	389375	398375	9000
	0	0	0

**Items Affecting Change in Taxation Requirement:**

- Transfer to Reserves to balance water/sewer budget to \$0 (to result in no tax levy/rate impact)
- Added revenue expected from usage and utility rates
- Materials and Supplies increase due to software to support remote meter reading program
- Contracted Services increase relates to OCWA operating/capital program increases
- **\*Note:** Financial Plan O.Reg. 453/07 and Utility Rate Study underway; to be presented in 2021 with recommendation for utility rates.

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**Service/Department:** Cemetery

**Function:** Lakeview Cemetery, Luke's Cemetery Support

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	5825	8325	2500
Transfer to Reserves	0	0	0
Transfer from Reserves	-2500	0	2500
Revenue	-10725	-10725	0
Materials and Supplies	4700	4700	0
Contracted Services	14000	14000	0
	11300	16300	5000

**Items Affecting Change in Taxation Requirement:**

- Increase in staff time spent providing maintenance, grass cutting, etc. to Lakeview Cemetery
- Transition away from reliance on reserve to fund operating expenses
- Materials and Supplies includes support for Luke's Cemetery continued at \$1,000 annually (page 32)

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**Service/Department:**           **Arena**

**Function:** Madoc & District Recreation Centre, Stirling Arena Levy

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	203800	198800	-5000
Transfer to Reserves	0	0	0
Transfer from Reserves	0	0	0
Revenue	-174600	-170600	4000
Prov/Fed Funding	0	0	0
Materials and Supplies	111200	111200	0
Contracted Services	41851	45000	3149
	182251	184400	2149

**Items Affecting Change in Taxation Requirement:**

- Wages and benefits adjustment for actual time spent
- Revenue anticipated decrease trend in rental fees from all users unrelated to COVID-19
- Contracted Services increase in insurance premiums (\$3,000)

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**Service/Department:** Parks and Recreation

**Function:** Whytock Park, Centre Hastings Park, Village Square, Huntingdon Veterans Hall, Moira Hall, Weed Harvesting, Huntingdon Park, Madoc Pool, Dog Park

Financial information:	Sum of 2020 Budget	Sum of 2021 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	346290	349375	3085
Unfinanced Capital	54500	73000	18500
Transfer to Reserves	20000	20000	0
Transfer from Reserves	0	0	0
Revenue	-150450	-120450	30000
Prov/Fed Funding	-4600	-40500	-35900
Materials and Supplies	153050	152450	-600
Financial (Prin./Int.)	0	0	0
Development Charges	0	0	0
Contracted Services	73585	81500	7915
	492375	515375	23000

**Items Affecting Change in Taxation Requirement:**

- Increase in wages and benefits due to economic adjustment (1.0%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Unfinanced capital, increase primarily related to Whytock Park Bridge plan (Queen Victoria Street Bridge) (see page 43)
- Transfer to reserve \$15,000 pool donation revenue (other \$5,000 annual Weed Harvester) as in prior years
- Expected decrease in generated revenue at all facilities due to COVID-19 (\$30,000; offset by Prov/Fed Safe Restart Funding below) (page 6)
- Increase relates to Prov/Fed Safe Restart Funding for revenue losses/operational impacts of COVID-19 (\$30,000) and additional one-time funds from Summer Jobs Grant (\$5,900)
- Contracted Services increase relates to increase in insurance (\$5,400) and increase in payment to EOTA for Trails (\$1,000) and allocation of property taxes paid on leased property (\$1,500)



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**Service/Department: Library**

**Function: Centre Hastings Public Library**

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	3785	3785	0
Unfinanced Capital	0	0	0
Transfer to Reserves	0	0	0
Transfer from Reserves	0	0	0
Revenue	0	0	0
Prov/Fed Funding	0	0	0
Materials and Supplies	10710	10710	0
Financial (Prin./Int.)	0	0	0
Contracted Services	90818	96950	6132
	105313	111445	6132

**Items Affecting Change in Taxation Requirement:**

\*Note above does not include operational expenses of the Library. Municipality contributes an allocation to the Library for their own use

- Contracted Services relates to increase in Municipal contribution to Library (\$87,500 to \$93,500 = \$6,000), and increase in insurance (\$130). Contracted Services overall also includes elevator maintenance costs and insurance on Library building

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**Service/Department:** Planning and Zoning

**Function:** Zoning Amendments, Severances, Minor Variances

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	88600	55900	-32700
Transfer from Reserves	-30000	-20000	10000
Revenue	-26800	-26800	0
Materials and Supplies	1475	2125	650
Development Charges	-30000	0	30000
Contracted Services	68000	28000	-40000
	71275	39225	-32050

**Items Affecting Change in Taxation Requirement:**

- Wages and Benefits change as a result of adjustment in staffing compliment
- Transfer from Council Working Reserve to cover contracted service cost of legal and surveying of municipal properties (\$20,000) not completed in 2020, budgeted again in 2021
- Development Charges revenue in 2020 to cover the contracted service cost of the development charge study (completed every 5 years), to budget again in 2025
- Contracted Services relates to decrease in one-time development charge study and by-law update (\$30,000) and expropriation costs (\$10,000)

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**Service/Department:** Economic Development

**Function:** Community Development and Events, Local Business Resources, Chamber of Commerce & BIT Support

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	52325	52325	0
Revenue	-575	-3575	-3000
Prov/Fed Funding	-29171	-3500	25671
Materials and Supplies	83471	65800	-17671
Contracted Services	20000	17000	-3000
	126050	128050	2000

**Items Affecting Change in Taxation Requirement:**

- Increase in revenue from CFDC Recovery grant (received in 2020, only partially spent)
- Provincial AMO Main Street Funding fully spent 2019/2020, therefore no funding in 2021
- Materials and Supplies decrease from costs funded by AMO Main Street Funding, offset by anticipated cost of materials for CFDC Recovery grant and increase in support for Community Improvement Plan [CIP] (\$5,000)
- Contracted Services decrease in support to Chamber of Commerce (\$12,000 from \$15,000) (page 32)

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**Service/Department:** Health Services

**Function:** Tri-Area Medical Centre

<b>Financial information:</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	19195	18695	-500
Unfinanced Capital	50000	60000	10000
Transfer to Reserves	0	0	0
Revenue	-191160	-186850	4310
Prov/Fed Funding	-20000	0	20000
Materials and Supplies	67750	73341	5591
Financial (Prin./Int.)	171405	171900	495
Contracted Services	138431	122300	-16131
	235621	259386	23765

**Items Affecting Change in Taxation Requirement:**

- Unfinanced capital (see page 43) increase to offset less contribution from Transportation Services (page 18)
- Decrease in revenue anticipated re: Tri-Area Medical Centre agreement with partnering municipalities
- Provincial revenue one-time 2020 only Modernization Intake #1 \$20,000 for review of Tri-Area Medical Centre
- Financial cost (principle/interest) relates to long-term borrowing of the TAMC (page 41)
- Contracted Services decrease relates to removal of consultant costs for provincially funded review (\$20,000) offset by increase in maintenance contracts (\$4,000)

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**Summary of Operational Changes by Service:**

Service Offerings	Sum of 2020 Budget	Sum of 2021 Budget	Sum of Sum of Y:Y Change
+ Council/Governance	115121	125275	10154
+ Administration/Treasury	-883655	-783355	100300
+ Fire and Emergency Services	501439	563035	61596
+ Police (OPP)	837518	812055	-25463
+ Conservation Authorities	51634	55300	3666
+ Animal Control	4295	4295	0
+ Building Services	-7450	-6700	750
+ By-law Enforcement	51800	24850	-26950
+ Transportation Services	1875360	1894435	19075
+ Streetlights/Traffic Lights	24500	25000	500
+ Environmental Services	442625	458850	16225
+ Water/Sewer	0	0	0
+ Cemetery	11300	16300	5000
+ Arena	182251	184400	2149
+ Parks and Recreation	492375	515375	23000
+ Library	105313	111445	6132
+ Planning and Zoning	71275	39225	-32050
+ Economic Development	126050	128050	2000
+ Health Services	235621	259386	23765
<b>Taxation: Operating</b>	4237372	4427221	189849

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**Summary of Operational Changes by Expense Category:**

<b>Expense Category</b>	<b>Sum of 2020 Budget</b>	<b>Sum of 2021 Budget</b>	<b>Sum of Sum of Y:Y Change</b>
Wages and Benefits	3072100	3031035	-41065
Unfinanced Capital	182600	183000	400
Transfer to Reserves	85575	148075	62500
Transfer from Reserves	-82500	-20000	62500
Revenue	-1862081	-1820175	41906
Prov/Fed Funding	-1595226	-1495155	100071
Materials and Supplies	1625811	1652331	26520
Development Charges	-30000	0	30000
Contracted Services	2669688	2576210	-93478
Financial (Prin./Int.)	171405	171900	495
<b>Taxation: Operating</b>	<b>4237372</b>	<b>4427221</b>	<b>189849</b>

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**Summary of Tax Levy Operational Impact by Detail:**

<b>Category</b>	<b>Description</b>	<b>Impact</b>
Employee Compensation	Salary and wage movement in the Corporate Wage Grid, economic increase 1.0%, optional insurance coverage as well as Mandatory Employer Related Cost (MERC) changes (CPP, EI, EHT, WSIB) offset by by-law enforcement service realignment and staffing compliment changes in Planning	\$-41,065
New/Altered Services	Sidewalk replacement program Modernization Funded Projects now tax supported	\$8,000 \$17,100
Additional Staffing Levels	NA	NA
Mandatory Legislation or Contracts	Municipal insurance coverage increase is considered a mandatory item affecting the budget 2021 renewal Quinte Waste Recycling Contract (page 20)	\$22,330 \$14,500
Inflationary	Inflationary increases have been included for granular material, sand, salt, fuel, calcium, maintenance, service contracts, etc. (page 18)	\$11,000
Council/Community Initiatives	Planning ahead for large capital expenditures with Transfer to Reserves (smoothing of tax rate impacts) (Fire and Emergency Services, page 12) Madoc Public Library Support Community Improvement Plan (CIP) Additional support for Cemetery maintenance	\$55,000 \$6,000 \$5,000 \$5,000
Fees/Charges and Other Revenues	OMPF funding decrease (page 11)	\$70,300
Miscellaneous	Sum of other smaller adjustments in each department collectively	\$16,684
	<b>Total</b>	<b>\$189,849</b>

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**Summary of Community Donations and Budget Impact:**

Organization/Group		2020 Budgeted Support	2021 Requested Support	2021 Budgeted Support*
Chamber of Commerce	Part time coordinator and programming (page 27)	\$15,000	\$12,000	\$12,000
Madoc Agricultural Society	Madoc Fair Midway (page 10)	\$2,500	NA	\$2,500
Central Hastings Support Network (Transit)	Continued Support (page 18)	\$3,000	NA	\$3,000
Business Improvement Team (BIT)	Continued Support (page 27)	\$1,000 + \$5,000 loan**	NA	\$1,000 + \$5,000 loan
West Huntingdon Cemetery Board ("Luke's")	Financial Assistance (page 22)	\$1,000	\$1,000	\$1,000
Heart of Hastings Hospice	Donation re: expansion (page 10)	\$5,000	NA	NA
	<b>Total</b>	\$27,500 + \$5,000 loan	\$13,000	\$12,500 + \$5,000 loan

\*The figures included in the "2021 Budgeted Support" column are already included in the Operating budget presented.

\*\*2020 loan carried over for repayment in 2021 per Council resolution



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**Transportation Services: Road Programs 2021 Plan\***

<b>Annual Program</b>	<b>Location</b>	<b>Reference</b>	<b>Plan</b>
Rural Rehabilitation	Quin-Mo-Lac Rd. (5.6 km)	Capital Budget (page 34)	\$500,000
Surface Preservation	Springbrook Rd. (5.2 km)	Capital Budget (page 34)	\$100,000
Urban Rehabilitation – Road	Marmora Street (0.2 km)	Capital Budget (page 34)	\$300,000
Urban Rehabilitation – Water	Marmora Street (0.2 km)	Capital Budget (page 34)	\$100,000
Urban Rehabilitation – Sewer	Marmora Street (0.2 km)	Capital Budget (page 34)	\$100,000
		Total	\$1,100,000

**\*Note:** The Plan is part of various annual programs and are subject to change, without notice, based on various municipal needs and factors that occur during the year that are often uncontrollable (severity of winter, road washouts, availability of aggregate resources, among others). Projects may be deferred or changed due to unexpected events.

CAPITAL PROGRAM - ROADS 3???	Estimated Sources of Funding							2022	2023	2024	2025	2026	2027	2028	2029	2030
	2021															
	Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue									
<b>TRANSPORTATION SERVICES</b>																
Tandem Plow Truck								300,000		300,000		300,000			300,000	
Fleet Replacement Program Pickup Truck								40,000		40,000	40,000		40,000	40,000	40,000	40,000
Fleet Replacement Program Large Pickup Truck	87,000				42,000	2,500	42,500		115,000			115,000				
Salt/Sander (Truck insert)	14,000						14,000									
Salt Storage Shed																
Road Need Study (SOI Analysis)	20,000				15,000		5,000							20,000		
Replace CAT Loader									300,000							
Grader											300,000					
Sidewalk Plow Kubota								20,000						20,000		
Solar Powered Radar Equipment																
Sand Dome Reshingle																
Rural Road Rehabilitation Program	500,000		190,000	62,000			248,000	650,000	675,000	700,000	725,000	750,000	775,000	800,000	850,000	900,000
Surface Preservation Program	100,000						100,000									
Urban Road Rehabilitation Program	300,000					70,000	230,000	300,000	320,000	345,000	375,000	400,000	420,000	455,000	485,000	500,000
Whytock Park Bridge (Queen Victoria St.)	315,000					315,000										
Whytock Park 2nd Entrance								100,000								
COVID-19 Resilience Infrastructure Project	100,000		100,000													
Speed Limit Review								70,000								
Streelight in-fills	7,000						7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Ivanhoe Garage generator																
Madoc Garage generator																
<b>TOTAL TRANSPORTATION SERVICES</b>	<b>1,443,000</b>	<b>-</b>	<b>290,000</b>	<b>62,000</b>	<b>57,000</b>	<b>387,500</b>	<b>646,500</b>	<b>1,487,000</b>	<b>1,417,000</b>	<b>1,392,000</b>	<b>1,447,000</b>	<b>1,572,000</b>	<b>1,282,000</b>	<b>1,302,000</b>	<b>1,682,000</b>	<b>1,447,000</b>

CAPITAL PROGRAM - ENVIRONMENTAL 4???	Estimated Sources of Funding							2022	2023	2024	2025	2026	2027	2028	2029	2030
	2021															
	Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue									
<b>ENVIRONMENTAL SERVICES</b>																
<b>Water</b>																
Urban Water Construction Program	100,000			80,000		20,000		100,000	120,000	140,000	160,000	180,000	200,000	220,000	240,000	260,000
Meter Replacement / Remote Read System	100,000				100,000											
GPS Location Device and Software																
Water Financial Plan update (every 6 years)																
Rate study (every 10 years)								10,000								
<b>Sewer</b>																
Urban Sewer Construction Program	100,000			80,000		20,000		100,000	120,000	140,000	160,000	180,000	200,000	220,000	240,000	260,000
Lagoon Expansion Options (ECA/Design)								100,000								
Prince Albert St. Syphon																
Wastewater Inspection and Infiltration	100,000			100,000												
Elgin St. Foodland Easement Sanitary Replace																
Replace various on-line analyzers																
CCTV inspection-ongoing assesement & repair																
Sanitary sewer rehabilitation (end of useful life)																
<b>Landfill</b>																
Dumpsters																
Landfill Compactor								350,000								
Moinitoring Wells	37,500				37,500											37,500
Landfill Expansion Process																
<b>TOTAL ENVIRONMENTAL SERVICES</b>	<b>437,500</b>	<b>-</b>	<b>-</b>	<b>260,000</b>	<b>137,500</b>	<b>40,000</b>	<b>-</b>	<b>660,000</b>	<b>240,000</b>	<b>280,000</b>	<b>320,000</b>	<b>360,000</b>	<b>400,000</b>	<b>440,000</b>	<b>480,000</b>	<b>557,500</b>

CAPITAL PROGRAM - FIRE DEPT 2000 2020-2029		Estimated Sources of Funding															
		2021						2022	2023	2024	2025	2026	2027	2028	2029	2030	
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
<b>FIRE</b>																	
combo tool/rescue cutter	11,200				6,000	5,200											
Gas Tester	5,470					5,470											
Ice Water Rescue Equipment																	
Two way radios (interior attack)									3,500		3,500			3,500		3,500	
10 SCBA										100,000							
Pumper Tanker #201 North (2010 Seagrave)											475,000						
Tanker #204 North (2020 Freighliner)																	
Aerial Unit #202 North (1994 Simon)																	
Rescue Van #203 North (1992 Spartan Van)																100,000	
Pumper Tanker #101 South (2016 Asphodel)																	
Tanker #102 South (2000 GMC 8500)													475,000				
Tanker #103 South (1999 GMC 8500)										275,000							
Rescue Van #104 South (2016 Ford Van)																	
Station #2 Roof									30,000								
<b>TOTAL FIRE</b>	<b>16,670</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,000</b>	<b>10,670</b>	<b>-</b>	<b>-</b>	<b>33,500</b>	<b>375,000</b>	<b>478,500</b>	<b>-</b>	<b>478,500</b>	<b>-</b>	<b>3,500</b>	<b>100,000</b>	

CAPITAL PROGRAM - MED CENTRE 6250 2020-2029		Estimated Sources of Funding															
		2021						2022	2023	2024	2025	2026	2027	2028	2029	2030	
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
<b>MEDICAL CENTRE</b>																	
Hot water/Boiler/Air Units																15,000	
Flooring										5,000							
Carpeting											5,000						
Elevator/Lift																	
Upper Floor Paint	3,500						3,500									2,500	
Main Floor Paint								3,500									
Lower Floor Paint									3,500								
emerg generator												8,000					
Roof reshingle/metal													40,000				
<b>TOTAL MEDICAL CENTRE</b>	<b>3,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>	<b>5,000</b>	<b>5,000</b>	<b>8,000</b>	<b>40,000</b>	<b>-</b>	<b>15,000</b>	<b>2,500</b>	

CAPITAL PROGRAM - PARKS 70?0 2020-2029		Estimated Sources of Funding															
		2021						2022	2023	2024	2025	2026	2027	2028	2029	2030	
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
<b>PARKS</b>																	
Replace Electronic Sign at Park									15,000								
Lawn mowers, weeders										7,500		7,500			7,500		
Splash pad chemtrol / pump	15,000					15,000						3,000					
Skate Pad resurfacing									15,000								
Splash pad resurfacing/ equipment									15,000		15,000					18,000	
Arts Centre parging/skirting/eavestrough	5,000						5,000	5,000									
Tree grooming										4,500			5,000				
Sound system								2,500									
Canteen equip										5,000		5,000		5,000			
Play equip																	
Hydro outlets west bank								7,500			7,500				8,500		
parks windows replaced																	
Village Square Roof																	
<b>TOTAL PARKS</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>5,000</b>	<b>15,000</b>	<b>45,000</b>	<b>17,000</b>	<b>22,500</b>	<b>15,500</b>	<b>5,000</b>	<b>13,500</b>	<b>25,500</b>	<b>-</b>	

CAPITAL PROGRAM - RECREATION 7200/7300 2020-2029		Estimated Sources of Funding														
		2021						2022	2023	2024	2025	2026	2027	2028	2029	2030
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost
<b>RECREATION</b>																
New outdoor pool								1,400,000								
Memorial path Ivanhoe	9,000				9,000				15,000							
Riding lawnmower Huntingdon																
Swings, Huntingdon Park																
Whytock Park Play equipment										25,000						
Seniors Play Structures								25,000								
Lawnbowl Building Flooring/Windows								2,500								
Moira Lake Trestle Bridge	994,750		729,450		132,650	132,650										
Disc golf											20,000					
Arts Centre heat pump										5,000						
<b>TOTAL RECREATION</b>	<b>1,003,750</b>	<b>-</b>	<b>729,450</b>	<b>-</b>	<b>141,650</b>	<b>132,650</b>	<b>-</b>	<b>1,427,500</b>	<b>15,000</b>	<b>30,000</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

CAPITAL PROGRAM - ARENA DEPT 86?? 2020-2029		Estimated Sources of Funding														
		2021						2022	2023	2024	2025	2026	2027	2028	2029	2030
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost
<b>ARENA</b>																
Transfer to reserves	36,990					11,090	25,900									
Ice resurfacers									10,000							100,000
Canteen Renovations/upgrades																
Lobby Furance																
Outdoor lighting	5,700					1,710	3,990									
Chairs/tables								4,000								
Roof								150,000								
Water bottle refilling stations								4,000								
Dressing Room flooring									40,000		40,000		40,000			
Public washroom renovation								30,000								
Cooling tower											6,000					
Electronic lobby sign										10,000						
North entrance/exit doors	20,000					6,000	14,000									
<b>TOTAL ARENA</b>	<b>62,690</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,800</b>	<b>43,890</b>	<b>188,000</b>	<b>50,000</b>	<b>16,000</b>	<b>40,000</b>	<b>-</b>	<b>40,000</b>	<b>-</b>	<b>-</b>	<b>100,000</b>

CAPITAL PROGRAM - LIBRARY 7400 2020-2029		Estimated Sources of Funding						2022	2023	2024	2025	2026	2027	2028	2029	2030
Description		2021						2022	2023	2024	2025	2026	2027	2028	2029	2030
Description		Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost
<b>LIBRARY BUILDING</b>																
Heating, gas furnace									5,000							
HVAC units (2)									50,500							
windows																
Emergency generator																
Painting throughout																
Foundation																
Elevator																
<b>TOTAL LIBRARY</b>		-	-	-	-	-	-	-	55,500	-	-	-	-	-	-	-

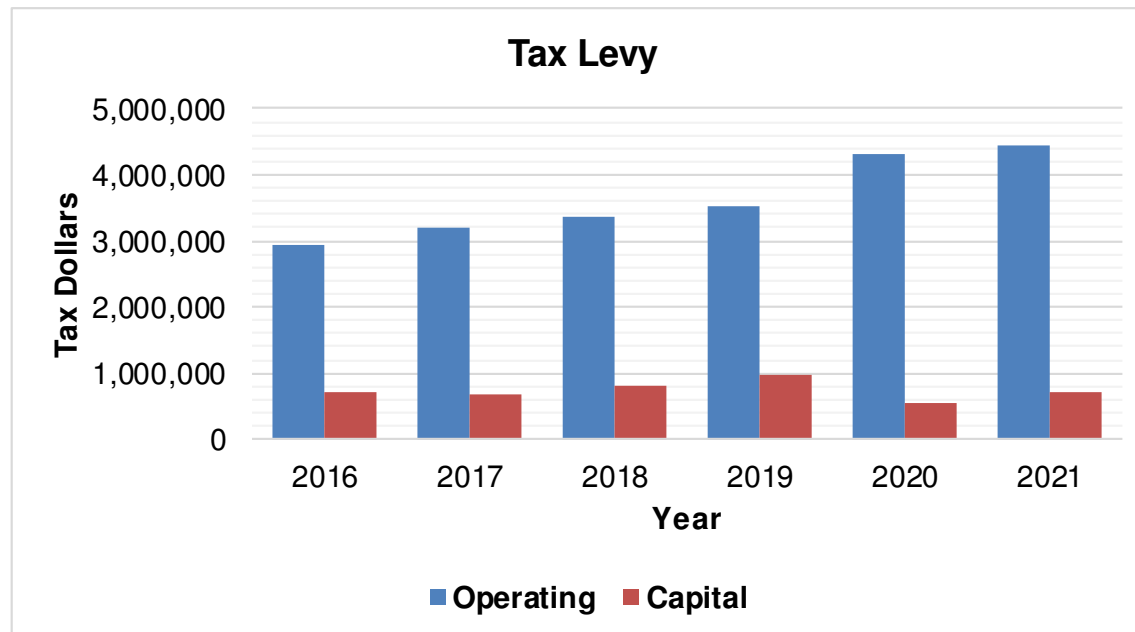
CAPITAL PROGRAM - ADMIN 1050/1200 2020-2029		Estimated Sources of Funding						2022	2023	2024	2025	2026	2027	2028	2029	2030
Description		2021						2022	2023	2024	2025	2026	2027	2028	2029	2030
Description		Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost
<b>ADMIN/COUNCIL</b>																
TOMRMS / FileHold (records management)		15,000				15,000										
Postage Machine / Folder/Inserter		20,000				20,000										
Document Storage / Retention																
Operations Management software																
Computer Hardware/Software/Server																
Asset management Plan update		50,000					50,000									
Website revamp (AODA legislation)		25,000				25,000										
Gas furnace																
Roof																
Hot water tank																
Emergency generator																
<b>TOTAL ADMIN/COUNCIL</b>		110,000	-	-	-	60,000	50,000	-	-	-	-	-	-	-	-	-

CAPITAL PROGRAM - FACILITIES 2020-2029		Estimated Sources of Funding															
		2021						2022	2023	2024	2025	2026	2027	2028	2029	2030	
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost		
<b>FACILITIES</b>																	
<b>Moira Hall</b>																	
Painting throughout								4,000									
Propane furnace																	
Roofing														8,000			
<b>Huntingdon Hall</b>																	
Elevator/lift																	
Gas furnace										5,000							
Painting throughout																	
Roofing (steel)	15,000						15,000										
Flooring								22,000									
<b>TOTAL FACILITIES</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>26,000</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,000</b>	<b>-</b>	
<b>GRAND TOTALS</b>	<b>3,112,110</b>	<b>-</b>	<b>1,019,450</b>	<b>322,000</b>	<b>402,150</b>	<b>654,620</b>	<b>713,890</b>	<b>2,435,000</b>	<b>1,789,000</b>	<b>2,085,000</b>	<b>2,318,000</b>	<b>1,955,500</b>	<b>2,245,500</b>	<b>1,755,500</b>	<b>2,214,000</b>	<b>2,207,000</b>	

Municipality of Centre Hastings  
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Approval: January 20, 2021

**Summary of Tax Levy Change (Operating and Capital):**

	Sum of 2020 Budget	Sum of 2021 Budget	Sum of Sum of Y:Y Change
Taxation: Operating	4237372	4427221	189849 (Page 29/30/31)
Taxation: Capital	632648	713890	81242 (Page 39)
Taxation: Total Levy	4870020	5141111	271091 (Page 9)





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**Principal & Interest Payments 2021**

<b>Department/Purpose</b>	<b>Budgeted Amount</b> (Page 28)	<b>Total Outstanding</b> (end of 2020)	<b>Matures</b>
Tri-Area Medical Centre (CFDC)	\$28,650	\$87,588	February 2024
Tri-Area Medical Centre (OILC)	\$143,250	\$716,909	May 2025
<b>Total</b>	<b>\$171,900</b>	<b>\$804,497</b>	

**Note:** The above amounts are already included in the operating budget for each respective department. The above does not include any debt that may be issued in the future (New Well; see page 43).

**MUNICIPALITY OF CENTRE HASTINGS  
RESERVES AND RESERVE FUNDS**

**2021**

\*\* - 2020 Figures are unaudited and do not include any surplus or deficit resulting from 2020 fiscal year, or adjustments from completed projects, and are therefore subject to change.

		<b>G/L A/C</b>	<b>Balance Dec. 31/19</b>	<b>Transfers to Reserves Budgeted</b>	<b>Transfers (from) Reserves Budgeted</b>	<b>Internal and Additional Transfers</b>	<b>Balance Dec. 31/20**</b>	<b>Transfers to Reserves Budgeted</b>	<b>Transfers (from) Reserves Budgeted</b>	<b>Internal and Additional Transfers</b>	<b>Balance Dec. 31/21</b>
<i>Working Funds</i>		1-2-2000-9001	1,360,447.28		(229,000.00)	(60,217.53)	1,071,229.75		(160,000.00)		911,229.75
Capital:	General	1-2-2000-9000	317,244.43				317,244.43		(132,650.00)		184,594.43
Capital:	Building	1-2-2000-9002	345,128.78		(30,000.00)		315,128.78				315,128.78
Tax W/O		1-2-2000-9005	171,400.00			(32,884.83)	138,515.17				138,515.17
Capital:	Fire	1-2-2000-9006	133,594.28	37,000.00		(1,845.00)	168,749.28	92,000.00	(6,000.00)		254,749.28
Fire Special		1-2-2000-9031	-			3,860.00	3,860.00				3,860.00
Capital:	Roads	1-2-2000-9007	321,938.62		(210,000.00)	2,498.14	114,436.76		(57,000.00)		57,436.76
Omers - Past Service		1-2-2000-9009	4,511.75				4,511.75				4,511.75
Road Grant Cty		1-2-2000-9010	30,000.00				30,000.00				30,000.00
Weed harvester		1-2-2000-9011	50,000.00	5,000.00			55,000.00	5,000.00			60,000.00
Garbage Truck		1-2-2000-9012	45,319.10				45,319.10				45,319.10
Landfill		1-2-2000-9013	385,860.20				385,860.20				385,860.20
Ambulance Base		1-2-2000-9014	24,802.00				24,802.00				24,802.00
Arena		1-2-2000-9015	78,963.29	25,000.00	(80,000.00)	(3,423.72)	20,539.57	36,990.00			57,529.57
Whytock/Recreation		1-2-2000-9016	28,323.68			10,000.00	38,323.68		(9,000.00)		29,323.68
Sewer		1-2-2000-9022	101,643.69	36,075.00			137,718.69	28,575.00			166,293.69
Water		1-2-2000-9023	-				-				-
Septage		1-2-2000-9017	1,145,000.00		(47,500.00)	37,500.00	1,135,000.00		(37,500.00)		1,097,500.00
Hydro Sale		1-2-2000-9018	35,250.97			14,000.00	49,250.97				49,250.97
CH Park		1-2-2000-9020	20,167.67				20,167.67				20,167.67
Swimming Pool		1-2-2000-9021	68,925.77	15,000.00			83,925.77	15,000.00			98,925.77
Building Department Continge.		1-2-2000-9024	52,568.12				52,568.12				52,568.12
Election		1-2-2000-9025	5,000.00	5,000.00			10,000.00	5,000.00			15,000.00
Medical Centre		1-2-2000-9026	5,012.38				5,012.38				5,012.38
Cemeteries		1-2-2000-9028	20,392.97		(2,500.00)		17,892.97				17,892.97
Bylaw Enforcement		1-2-2000-9029	-				-				-
Emergency Measures		1-2-2000-9030	15,415.41	2,500.00			17,915.41	2,500.00			20,415.41
			4,766,910.39	125,575.00	(599,000.00)	(30,512.94)	4,262,972.45	185,065.00	(402,150.00)	-	4,045,887.45
<b>RESERVE FUNDS</b>											
Nesbitt Burns		1-2-2000-9019	886,724.46				886,724.46				886,724.46
<b>OBLIGATORY RES. FUNDS</b>											
5% in Lieu- Parkland		1-2-1200-8060	32,998.73				32,998.73		(15,000.00)		17,998.73
AMO Gas Tax		1-2-2000-9008	183,062.95	290,000.00	(390,000.00)		83,062.95	290,000.00	(322,000.00)		51,062.95
Development Charges		2-2-3000-????	168,351.14	105,621.53	(30,000.00)		243,972.67		(110,000.00)		133,972.67
			384,412.82	395,621.53	(420,000.00)	-	360,034.35	290,000.00	(447,000.00)	-	203,034.35

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UNFINANCED CAPITAL LONG TERM PAYMENT PLAN														
Year	Balance 2018	Payments 2019	Balance 2019	Payments 2020	Balance 2020	Payments 2021	Payments 2022	Payments 2023	Payments 2024	Payments 2025	Payments 2026	Payments 2027	Payments 2028	Balance 2028
Water & Sewer	\$93,891	\$0	\$93,891		\$93,891									\$93,891
Water & Sewer (Well)	\$0	\$0	\$912,223		\$1,202,812									\$1,202,812
Ball/Tennis/Play	\$32,000	-\$27,500	\$4,500	-\$4,500	\$0									\$0
Community Arts Bldg	\$154,200	\$0	\$154,200	-\$25,000	\$129,200	-\$25,000	-\$25,000	-\$25,000	-\$25,000	-\$29,200				\$0
Splash Pad	\$162,100	\$0	\$162,100	-\$25,000	\$137,100	-\$25,000	-\$25,000	-\$25,000	-\$25,000	-\$37,100				\$0
Moira Road 09	\$183,027	-\$27,194	\$155,833	-\$30,000	\$125,833	-\$30,000	-\$30,000	-\$30,000	-\$30,000	-\$5,833				\$0
Springbrook Road 09	\$55,293	-\$35,293	\$20,000	-\$20,000	\$0									\$0
Grader 2010	\$8,100	\$0	\$8,100	-\$8,100	\$0									\$0
TAMC 2nd Floor	\$188,565	\$0	\$188,565	-\$15,000	\$173,565	-\$20,000	-\$20,000	-\$20,000	-\$35,000	-\$38,000	-\$40,565			\$0
TAMC BD AR	\$180,617	\$0	\$180,617	-\$25,000	\$155,617	-\$30,000	-\$30,000	-\$30,000	-\$30,000	-\$35,617				\$0
TAMC Xray	\$45,285	\$0	\$45,285	-\$10,000	\$35,285	-\$10,000	-\$10,000	-\$10,000	-\$5,285					\$0
Fire Dept Truck Chassis	\$90,988	\$0	\$90,988	-\$20,000	\$70,988	-\$20,000	-\$20,000	-\$20,000	-\$10,988					\$0
Whytock Park Bridge (Queen	\$0	\$0	\$0	\$0	\$0	-\$23,000	-\$33,000	-\$35,000	-\$35,000	-\$52,000	-\$37,000	-\$50,000	-\$50,000	\$0
														\$0
<b>TOTALS</b>	<b>\$1,194,066</b>	<b>-\$89,987</b>	<b>\$2,016,302</b>	<b>-\$182,600</b>	<b>\$2,124,291</b>	<b>-\$183,000</b>	<b>-\$193,000</b>	<b>-\$195,000</b>	<b>-\$196,273</b>	<b>-\$197,750</b>	<b>-\$77,565</b>	<b>-\$50,000</b>	<b>-\$50,000</b>	<b>\$1,296,703</b>
Note 1:	Whytock Park Bridge (Queen Victoria St.) project total 2021 budget \$315,000 unfinanced (page 34 of budget), internally financed via the above schedule over years 2021 through 2028 (8 years).													

**Note 2:** The above "Water & Sewer" amounts relate to the New Well project. It is recommended that existing water resources/reserves be utilized first (in order to reduce the total cost of borrowing) to cover as much of the overage as possible and then the remaining funds be borrowed 2021 (long-term debt) to cover the costs all at once (once all 2021 costs are known). The related principal and interest payments would therefore be budgeted beginning in 2021 (see page 41). Should any proceeds from a sale of related surplus property be realized, less funds will be borrowed.

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• **Development Charges Schedule:**

MUNICIPALITY OF CENTRE HASTINGS								
SCHEDULE OF DEVELOPMENT CHARGES								
2021								
<i>** - 2020 Figures are unaudited and are subject to change.</i>								
	2019 Ending Balance	2020					2020 Ending Balance**	2021 Budgeted Transfers
		Rural	Urban	Interest	Budgeted Transfers	Service Fees		
Fire Department	6,840	2,668	534	25	- 1,219	- 0	8,847	
Public Works - Roads	117,377	76,827	15,368	720	- 20,916	- 5	189,371	- 70,000
Parks, Recreation & Culture	4,037	625	125	6	- 3,153	- 0	1,640	
Water	17,691		5,771	106	- 719	- 1	22,849	- 20,000
Sewer	22,405		2,802	52	- 3,993	- 0	21,265	- 20,000
	<b>\$ 168,351</b>	<b>\$ 80,120</b>	<b>\$ 24,600</b>	<b>\$ 908</b>	<b>-\$ 30,000</b>	<b>-\$ 7</b>	<b>\$ 243,973</b>	<b>-\$ 110,000</b>
		<b>\$</b>	<b>104,720</b>					

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↑ Marmora Street Project

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## **Assessment Information:**

The Municipal Property Assessment Corporation (MPAC) is responsible for assessing and classifying properties in Ontario.

Increases in assessed value between the January 1, 2012 and January 1, 2016 were phased in over the period 2017 to 2020.

In response to the COVID-19 pandemic, the Ontario government announced that the 2020 Assessment Update has been postponed. As a result, property assessments for the 2021 property tax year will continue to be based on the fully phased-in January 1, 2016 current values. This means property assessments for the 2021 property tax year will be the same as the 2020 tax year, unless there have been changes to the property.

For illustrative purposes, the average property owner would have experienced an increase in their property tax bill during 2020 budget (last year) due to an increase in the tax rate, as well as an increase in the phased-in assessment for the last year of the four-year phase in. For 2021, the average property owner will observe an increase/decrease in their property tax bill as it relates to a change in the tax rate only, as assessment values for 2021 are based on 2020 values.

Changes to properties may result in property owners receiving a 2020 Property Assessment Notice for the following reasons:

- change to property ownership, legal description, or school support;
- change to the property's value resulting from a Request for Reconsideration, an Assessment Review Board decision, or ongoing property reviews;
- property value increase/decrease reflecting a change to the property; for example, a new structure, addition, or removal of an old structure; or
- change in the classification or tax liability of the property.



HASTINGS

*Centre Hastings*

COUNTY