

Municipality of Centre Hastings
2020 Municipal Budget
Approved: April 7, 2020



HASTINGS

Centre Hastings

COUNTY

Municipality of Centre Hastings
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Background

The municipal budget is a key planning document that provides a foundation to deliver municipal services. The budget is a plan to implement municipal goals and priorities and provides a method to monitor and control income and expenses throughout the year.

The Operating budget is organized by department/service area and relates to day-to-day operations including programs and services such as parks, arena, road maintenance, policing, fire and emergency services, planning, administration, and others.

Transfers to Reserves may be included by department/service as part of a plan for longer term goals.

The Capital Budget outlines the Municipality's capital expenditure plan and related funding for these projects that will provide or support services to residents over many years.

Operating and capital expenditures are funded by revenue received from user fees, service charges, grants, property taxation and reserves. Like most municipalities, property tax is the main source of revenue at Centre Hastings. Specifically, revenue from property tax represented approximately 68% of total municipal budgeted revenue (dollars collected to pay for delivery of services) in 2019.

As a lower tier municipality, Centre Hastings is responsible to collect taxes on behalf of the County of Hastings and the Province of Ontario (education taxes). Budget and tax rate information related to the County of Hastings and the Province of Ontario are not included in the municipal budget (no impact on the municipal tax rate itself), but of course impacts our residents overall and is therefore included in the total tax bill impact calculation.

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Factors Affecting Budgets in General

There are a number of factors that can impact the operating budget significantly. The following table outlines the most common items, however is not considered an exhaustive list:

Category	Description
Employee Compensation	Relates to existing staff complement and includes applicable pay equity adjustments, economic adjustments, job rate adjustments and benefit adjustments.
Mandatory Legislation or Contracts	Any new or changes in legislation that require a department to incur additional costs to start a new service, change service levels, or maintain an existing level of service.
Additional Staffing Levels	In instances where new/additional staff are hired (or annualized from prior year), the full impact of wages and benefits are included in the budget.
New/Altered Services	Where new services and/or partial year funding for the services were added during the previous year, the full impact of the service must be annualized in the budget.
Inflationary	Impacts due to rate increases for items such as maintenance supplies/services, insurance, winter maintenance (sand, salt, fuel).
Utilities	Projected changes to utilities, based on historical trends and inflationary adjustments.
Council/Community Initiatives	Council direction that has budget effects for subsequent years.
Fees/Charges and Other Revenue Charges	Revenue impact of proposed increases to existing fees/charges, new fees/charges, grant allocations and Reserve activity.

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Summary of Factors Affecting Centre Hastings' 2020 Budget

Category	Description
Employee Compensation	Salary and wage movement in the Corporate Wage Grid affect employee compensation overall. Mandatory benefits such as Canada Pension Plan (CPP), Employment Insurance (EI), Workers Safety Insurance premiums (WSIB) all have had changes in rates or annual thresholds that impact overall cost to the municipality. There were no changes to pension (OMERS) contribution rates. Economic increase of 1.9% has been included in the 2020 budget as per the Bank of Canada inflation index, and is applicable to all staff and council.
New/Altered Services	Changes to service offering throughout one year affects the subsequent budget.
Additional Staffing Levels	An administration department reorganization, changing part-time Economic Development position to full-time, as well as hiring a part-time member in the Planning department.
Mandatory Legislation or Contracts	Changes to existing contracts that are mandated play a significant role in the budget process. Municipal insurance coverage is considered a mandatory item affecting the budget. The 2020 insurance renewal saw an increase of 10.23% (approximately \$30,000) and has been included in the 2020 budget.
Inflationary	Inflationary increases have been included for granular material, sand, salt, insurance, fuel, etc.
Utilities	Projected increases for utilities (hydro, natural gas) is included. Government introduction of the carbon tax has made an impact.
Council/Community Initiatives	Costs related to Madoc Chamber of Commerce, Agricultural Society, BIT Committee, Central Hastings Transit, as well as internally funded capital projects not funded in current year but instead financed over several future years (unfinanced capital).
Fees/Charges and Other Revenues	Revenue impact of proposed increases to existing fees/charges, as well as impact of less fees collected, new fees/charges, and grant allocations.

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Example of Residential Taxes

For \$ 199,728 of assessment the annual tax bill increase is \$ 67.26 or 2.43%.

****Important****

- 2020 County Tax Polices and Ministry of Education taxes (education portion) are finalized at this time and are included in the above calculation. The above impact is on a property's total tax bill.
- The above illustration uses 2020 Current Value Assessment (Municipal Property Assessment Corporation [MPAC] data).
- Taxes will vary property by property.

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MUNICIPALITY OF CENTRE HASTINGS					
2020 BUDGET SUMMARY					
			2019	2020	Y:Y Change
Total to be collected through taxation					
	Operating:		\$3,517,220	\$4,262,372	\$745,152
	Capital (tax levy supported only):		\$962,999	\$607,648	(\$355,351)
			\$4,480,219	\$4,870,020	\$389,801

Assessment Growth Impact:

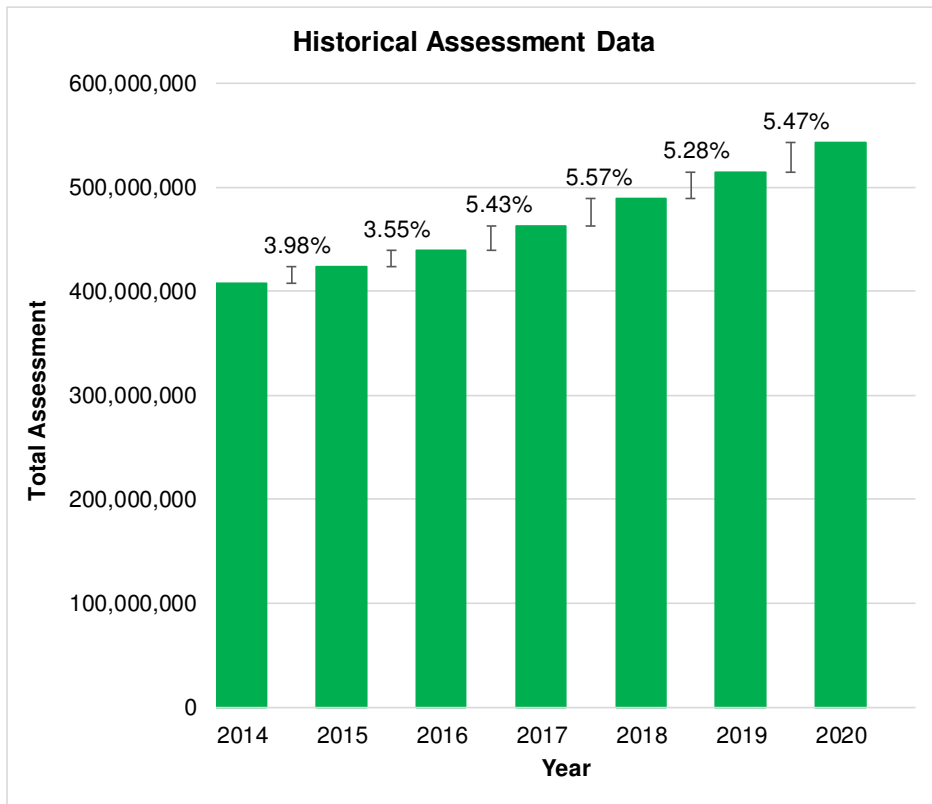
Before any assessment change, the average property owner would experience a 2.43% increase in their total property tax bill.

Taxable Weighted Assessment		2019	\$	476,612,815
Taxable Weighted Assessment		2020	\$	500,000,956
Total increase in taxable weighted assessment	4.91%		\$	23,388,141
Assessment Change due to Growth	1.71%		\$	8,134,112
Revenue generated from growth			\$	76,455
Increase in Levy accounting for growth				6.43%
Average Residential Assessment		2020		2019
		\$204,867.00		\$199,728.00
2019 Municipal Residential Tax Rate			0.00939932	
2020 Municipal Residential Tax Rate			0.00974002	
Difference			0.00034070	3.62%
Tax Rate change generates		\$69.80		3.62%
Average Residential Assess. increase generates		\$48.30		2.57%
		\$118.10		6.20%
2019 Overall Total Tax Rate			0.01384365	
2020 Overall Total Tax Rate			0.01418042	
Difference			0.00033677	2.43%
Overall tax rate increase with Cty & Sc Bd		\$68.99		2.43%
Average Assessment increase generates		\$71.14		2.57%
		\$140.14		5.01%

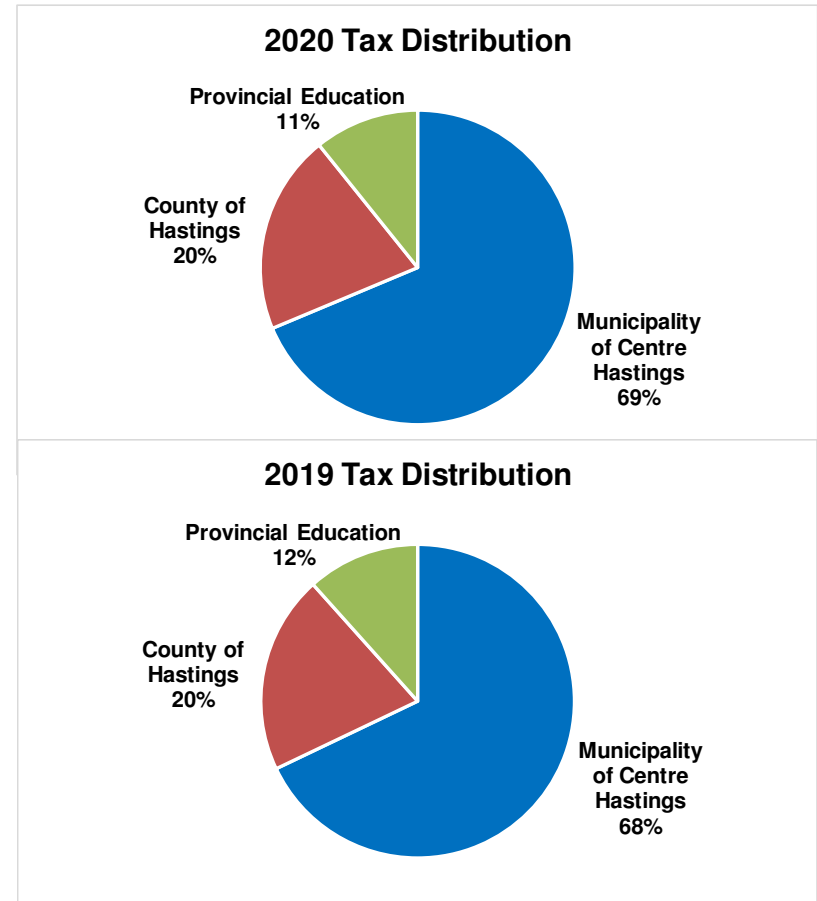
After the average residential assessment increase, the same property owner would experience a 5.01% increase in their total property tax bill (includes all municipal, County, and School Board portions).

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Assessment Growth Chart:



Taxation Distribution:



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2020 TAX RATE AND LEVY BYLAW 2020-20
SCHEDULE A

Property Class	2020 Assessment	2020 Ratio	2020 RTC/RTQ	Tax Rate MUNICIPAL	Tax Rate COUNTY	Tax Rate EDUCATION	Tax Rate TOTAL	Levy MUNICIPAL	Levy COUNTY	Levy EDUCATION	Levy TOTAL
Residential Farm	\$ 447,408,409	1.000000	RT	0.00974002	0.00291040	0.00153000	0.01418042	\$ 4,357,767	\$ 1,302,136	\$ 684,535	\$ 6,344,438
Multi Residential	\$ 4,555,600	1.153500	MT	0.01123511	0.00335714	0.00153000	0.01612226	\$ 51,183	\$ 15,294	\$ 6,970	\$ 73,447
New Multi Residential	\$ 1,000,000	1.000000	NT	0.00974002	0.00291040	0.00153000	0.01418042	\$ 9,740	\$ 2,910	\$ 1,530	\$ 14,180
Farmlands	\$ 56,481,500	0.250000	FT	0.00243501	0.00072760	0.00038250	0.00354510	\$ 137,533	\$ 41,096	\$ 21,604	\$ 200,233
Managed Forests	\$ 2,234,900	0.250000	TT	0.00243501	0.00072760	0.00038250	0.00354510	\$ 5,442	\$ 1,626	\$ 855	\$ 7,923
Commercial Occupied	\$ 19,825,200	1.100000	CT	0.01071402	0.00320144	0.00944951	0.02336497	\$ 212,408	\$ 63,469	\$ 187,338	\$ 463,215
Comm.Excess Land	\$ 251,400	0.770000	CU	0.00749982	0.00224100	0.00944951	0.01919033	\$ 1,885	\$ 563	\$ 2,376	\$ 4,824
Comm.Vacant Land	\$ 1,412,500	0.770000	CX	0.00749982	0.00224100	0.00944951	0.01919033	\$ 10,593	\$ 3,165	\$ 13,347	\$ 27,106
Comm.New Construction	\$ 3,120,900	1.100000	XT	0.01071402	0.00320144	0.00944951	0.02336497	\$ 33,437	\$ 9,991	\$ 29,491	\$ 72,920
Comm Hydro Full Support	\$ 93,000	1.100000	CH	0.01071402	0.00320144	0.00944951	0.02336497	\$ 996	\$ 298	\$ 879	\$ 2,173
Comm (New Const) Excess Land	\$ 124,500	0.770000	XU	0.00749982	0.00224100	0.00944951	0.01919033	\$ 934	\$ 279	\$ 1,176	\$ 2,389
Industrial Occupied	\$ 1,703,300	1.129200	IT	0.01099843	0.00328642	0.00980000	0.02408485	\$ 18,734	\$ 5,598	\$ 16,692	\$ 41,024
Industrial Excess Land	\$ 531,300	0.733980	IU	0.00714898	0.00213617	0.00980000	0.01908515	\$ 3,798	\$ 1,135	\$ 5,207	\$ 10,140
Industrial Vacant Land	\$ 441,600	0.733980	IX	0.00714898	0.00213617	0.00980000	0.01908515	\$ 3,157	\$ 943	\$ 4,328	\$ 8,428
Industrial New Construction	\$ 97,500	1.129200	JT	0.01099843	0.00328642	0.00980000	0.02408485	\$ 1,072	\$ 320	\$ 956	\$ 2,348
Industrial Hydro Full support	\$ 18,700	1.129200	IH	0.01099843	0.00328642	0.00980000	0.02408485	\$ 206	\$ 61	\$ 183	\$ 450
Pipelines	\$ 2,640,000	0.821900	PT	0.00800532	0.00239205	0.00936385	0.01976123	\$ 21,134	\$ 6,315	\$ 24,721	\$ 52,170
	\$ 541,940,309							\$ 4,870,020	\$ 1,455,201	\$ 1,002,188	\$ 7,327,409
PIL's											
Commercial - Full Support	\$ 169,000	1.100000	CF	0.01071402	0.00320144	0.00944951	0.02336497	\$ 1,811	\$ 541	\$ 1,597	\$ 3,949
Commercial - No Support	\$ 399,000	1.100000	CG	0.01071402	0.00320144		0.01391546	\$ 4,275	\$ 1,277	\$ -	\$ 5,552
Comm VacLd - No Support	\$ 31,000	0.770000	CZ	0.00749982	0.00224100		0.00974082	\$ 232	\$ 69	\$ -	\$ 302
Residential - Full Support	\$ 36,800	1.000000	RF	0.00974002	0.00291040	0.00153000	0.01418042	\$ 358	\$ 107	\$ 56	\$ 522
Residential -No Support	\$ -	1.000000	RG	0.00974002	0.00291040		0.01265042	\$ -	\$ -	\$ -	\$ -
Residential - Full Support	\$ -	1.000000	RP	0.00974002	0.00291040	0.00153000	0.01418042	\$ -	\$ -	\$ -	\$ -
	\$ 635,800							\$ 6,676	\$ 1,995	\$ 1,653	\$ 10,325

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Service/Department:

Function: Council, Election, Committees, Boards

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	69063	78350	9287
Transfer to Reserves	5000	5000	0
Transfer from Reserves	0	0	0
Revenue	0	0	0
Materials and Supplies	18275	20025	1750
Contracted Services	6696	11746	5050
	99034	115121	16087

Items Affecting Change in Taxation Requirement:

- Wages and benefits increase due to optional insurance benefit coverage as well as economic adjustment (1.9%)
- Materials and supplies increase due to Election Management Software annual voter list maintenance fee (\$1,750)
- Contracted Services increase relates to Heart of Hastings Hospice donation request (\$5,000); see page 32

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Service/Department: Administration/Treasury

Function: CAO/Clerk, Finance, Information Technology, Human Resources

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	603055	639120	36065
Unfinanced Capital	0	0	0
Transfer to Reserves	530091	0	-530091
Transfer from Reserves	0	-50000	-50000
Revenue	-255875	-255875	0
Prov/Fed Funding	-2138291	-1480300	657991
Materials and Supplies	129800	135500	5700
Contracted Services	124635	144900	20265
	-1006585	-866655	139930

Items Affecting Change in Taxation Requirement:

- Wages and benefits increase due to departmental reorganization as well as economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Transfer to reserves difference relates to Municipal Modernization Payment (MMP) efficiency one-time funding \$580,091 received in 2019
- Transfer from reserves \$50,000 organizational review/Strategic Plan development budgeted in 2019 but not completed
- Provincial/Federal funding decrease as one-time MMP, per above, not received in 2020 \$580,091, as well as \$77,900 decrease in allocation of Ontario Municipal Partnership Fund (OMPF)
- Increase in Materials includes anticipated write-off of taxes due to assessment appeals and requests for reconsideration to MPAC (\$4,000) as well as inflationary increases to membership fees, postage, office supplies and building maintenance
- Contracted Services increase primarily due to increase in insurance policy premiums (\$7,800) and increase to legal fees anticipated (\$2,500), as well as a \$10,000 contingency for unexpected expenses or lost revenues

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Service/Department: Fire Services

Function: Fire Protection, Medical Aid Assistance, Emergency Management

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	291700	295500	3800
Unfinanced Capital	0	20000	20000
Transfer to Reserves	39500	39500	0
Transfer from Reserves	0	0	0
Revenue	-10600	-10600	0
Prov/Fed Funding	0	0	0
Materials and Supplies	131150	135600	4450
Financial (Prin./Int.)	0	0	0
Development Charges	0	0	0
Contracted Services	30425	38130	7705
	482175	518130	35955

Items Affecting Change in Taxation Requirement:

- Wages and benefits increase due economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments offset by lower VFF wages overall
- Transfer to reserves includes \$37,000 for SCBA equipment, and \$2,500 reserve building toward emergency generator replacement at the Fire Hall
- Unfinanced capital not budgeted in 2019: Fire Pumper Chassis (see page 43), truck itself funded from 2019 budget
- Materials and Supplies increase relates to repairs and maintenance inflationary increases and vehicle licensing (\$2,400), and costs related to infection control (\$2,000)
- Contracted Services increase in dispatch fees paid to City of Belleville (\$1,000) and insurance policy premiums increase (\$6,700)

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Service/Department:

Function: OPP Contract, Community Policing

Financial information:

	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Transfer to Reserves	0	0	0
Contracted Services	846912	837518	-9394
	846912	837518	-9394

Items Affecting Change in Taxation Requirement:

- Contract with OPP decrease

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Service/Department: ☐ Conservation Authorities

Function: Lower Trent Conservation, Quinte Conservation

Financial information:

	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Transfer to Reserves	0	0	0
Materials and Supplies	0	0	0
Contracted Services	54920	51634	-3286
	54920	51634	-3286

Items Affecting Change in Taxation Requirement:

- Net decrease in budgets passed by Lower Trent and Quinte Conservation Authorities

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Service/Department:

Function: Licensing, Dog Catcher, Livestock Claims

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	5000	6000	1000
Revenue	-10000	-10000	0
Prov/Fed Funding	-1155	-1155	0
Materials and Supplies	4405	4450	45
Contracted Services	5000	5000	0
	3250	4295	1045

Items Affecting Change in Taxation Requirement:

- Slight increase in time spent (wages and benefits) and economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments

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Service/Department:

Function: Building Official, Permits, Inspection and Enforcement Services (Building Code)

Financial information:

	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	76014	77200	1186
Transfer to Reserves	0	0	0
Transfer from Reserves	0	0	0
Revenue	-90000	-91000	-1000
Materials and Supplies	6250	6350	100
Contracted Services	0	0	0
	-7736	-7450	286

Items Affecting Change in Taxation Requirement:

- Slight increase in wages and benefits due economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Slight increase in revenue expected from building permit applications/fees

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Service/Department:

Function: Municipal Bylaw Enforcement Officer

Financial information:

	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	44160	44950	790
Transfer to Reserves	0	0	0
Revenue	0	0	0
Prov/Fed Funding	0	0	0
Materials and Supplies	600	850	250
Contracted Services	5000	6000	1000
	49760	51800	2040

Items Affecting Change in Taxation Requirement:

- Slight increase in wages and benefits due economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Inflationary adjustments to materials and supplies
- Increase in legal fees expected

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Service/Department: ▣ Transportation Services

Function: Snow Removal, Salt/Sand, Bridges and Culverts, Brushing, Ditching, Line Painting, Grading, Dust Control, Sweeping, Connecting Link Maintenance, Sidewalks, Mowing, Transit

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	748535	758535	10000
Unfinanced Capital	0	58100	58100
Transfer to Reserves	0	0	0
Transfer from Reserves	0	0	0
Revenue	-3000	-3000	0
Prov/Fed Funding	0	-60000	-60000
Materials and Supplies	618100	653300	35200
Financial (Prin./Int.)	0	0	0
Development Charges	0	0	0
Contracted Services	299210	468425	169215
	1662845	1875360	212515

Items Affecting Change in Taxation Requirement:

- Slight increase in wages and benefits due economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Unfinanced capital not budgeted in 2019 (see page 43)
- Provincial Funding re: Municipal Modernization Program Intake #1 Public Works Review (\$60,000)
- Increase in winter control costs, salt/sand and fuel (\$30,000) to align with actual costs incurred, plus repair costs for Ivanhoe Shop cistern (\$7,000; completed)
- Added consultant fees for Public Works Review (\$60,000), increase in insurance premiums (\$6,000), and annual gravel maintenance program to operating (\$80,000) and moved annual ditching program to operating (\$25,000) (2020 ditching plan = Camp Road)

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Service/Department: ▣ Streetlights/Traffic Lights

Function: Urban/Rural, Standard/Decorative

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	0	0	0
Transfer to Reserves	0	0	0
Revenue	0	0	0
Materials and Supplies	21000	21500	500
Contracted Services	3000	3000	0
	24000	24500	500

Items Affecting Change in Taxation Requirement:

- Inflationary adjustment for hydro costs; no significant change
- Results of Connecting Link application currently unknown, if successful municipal portion of project can be funded in 2021

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Service/Department: **Environmental Services**

Function: Landfill Services, Garbage and Recycling Collection

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	193650	210500	16850
Transfer to Reserves	0	0	0
Transfer from Reserves	0	0	0
Revenue	-95150	-97200	-2050
Prov/Fed Funding	0	0	0
Materials and Supplies	81450	81550	100
Contracted Services	234400	247775	13375
	414350	442625	28275

Items Affecting Change in Taxation Requirement:

- Increase in wages and benefits to align budget with actual results (garbage collection) as well as economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Additional revenue expected from Landfill Tipping Fees
- Contracted Services increase in cover material needed to meet daily covering requirements at Landfill (\$10,000) required by Ministry and insurance policy premium increase (\$2,000)

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Service/Department:

Function: Madoc Village Water Treatment/Distribution and Sanitary Sewer Systems

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	236102	241620	5518
Unfinanced Capital	0	0	0
Transfer to Reserves	36965	21075	-15890
Transfer from Reserves	0	0	0
Revenue	-778500	-809250	-30750
Prov/Fed Funding	0	0	0
Materials and Supplies	157200	157180	-20
Financial (Prin./Int.)	0	0	0
Development Charges	0	0	0
Contracted Services	348233	389375	41142
	0	0	0

Items Affecting Change in Taxation Requirement:

- Increase in wages and benefits due to economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Transfer to reserves to balance water/sewer budget to \$0 (to result in no tax levy/rate impact)
- Added revenue expected from increase in usage and utility rates
- Contracted Services increase relates to OCWA contract and increased services to OCWA re: New Well, as well increase in insurance premiums (\$1,200)

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Service/Department:

Function: Lakeview Cemetery, Luke's Cemetery Support

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	5675	5825	150
Transfer to Reserves	0	0	0
Transfer from Reserves	-5000	-2500	2500
Revenue	-10725	-10725	0
Materials and Supplies	4000	4700	700
Contracted Services	14000	14000	0
	7950	11300	3350

Items Affecting Change in Taxation Requirement:

- Transition away from reliance on reserve to fund operating expenses
- Materials and Supplies includes support for Luke's Cemetery continued at \$1,000 annually (page 32)

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Service/Department:

Function: Madoc & District Recreation Centre, Stirling Arena Levy

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	199900	203800	3900
Transfer to Reserves	25000	25000	0
Transfer from Reserves	0	0	0
Revenue	-185500	-174600	10900
Prov/Fed Funding	0	0	0
Materials and Supplies	118300	111200	-7100
Contracted Services	41851	41851	0
	199551	207251	7700

Items Affecting Change in Taxation Requirement:

- Increase in wages and benefits due to economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Transfer to reserves final year toward Ice Resurfacer (see capital budget)
- Anticipated decrease in rental fees from Minor Hockey Association re: cancellation of season
- Decrease in Materials and Supplies as a result of LED Retrofit / Hydro cost savings
- Contracted Services decrease contribution to Stirling-Rawdon (\$3,500) offset by increase in insurance premiums (\$2,300) and snow plowing contract (\$1,200)

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Service/Department: ▣ Parks and Recreation

Function: Whytock Park, Centre Hastings Park, Village Square, Huntingdon Veterans Hall, Moira Hall, Weed Harvesting, Huntingdon Park, Madoc Pool

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	332065	346290	14225
Unfinanced Capital	0	54500	54500
Transfer to Reserves	5000	20000	15000
Transfer from Reserves	0	0	0
Revenue	-125600	-150450	-24850
Prov/Fed Funding	-4200	-4600	-400
Materials and Supplies	141350	153050	11700
Financial (Prin./Int.)	0	0	0
Development Charges	0	0	0
Contracted Services	66955	73585	6630
	415570	492375	76805

Items Affecting Change in Taxation Requirement:

- Increase in wages and benefits due to economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Unfinanced capital not budgeted in 2019 (see page 43)
- Transfer to reserve \$15,000 pool donation revenue (other \$5,000 annual Weed Harvester as in prior years)
- Increase in revenue from various user fees as programs grow: Canteens, Summer Camp, as well as donations for Madoc Pool (\$15,000)
- Materials and Supplies increase relates to canteen supplies (\$6,000) and various small adjustments to support growing programs and use of facilities
- Contracted Services relates to increase in insurance premiums (\$4,000) and various small inflationary adjustments and maintenance costs (pest control, plowing, etc.)

Municipality of Centre Hastings
2020 Municipal Budget
Approved: April 7, 2020

Service/Department:

Function: Centre Hastings Public Library

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	2843	3785	942
Unfinanced Capital	0	0	0
Transfer to Reserves	0	0	0
Transfer from Reserves	0	0	0
Revenue	0	0	0
Prov/Fed Funding	0	0	0
Materials and Supplies	9180	10710	1530
Financial (Prin./Int.)	0	0	0
Contracted Services	83254	90818	7564
	95277	105313	10036

Items Affecting Change in Taxation Requirement:

*Note above does not include operational expenses of the Library. Municipality contributes an allocation to the Library for their own use.

- Slight increase in building maintenance wages and benefits due to economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Materials and Supplies increase relates to AED defibrillator installation (\$1,500)
- Contracted Services relates to increase in Municipal contribution to Library (\$7,000 increase, up to \$87,493) as well as increase in elevator maintenance costs

Municipality of Centre Hastings
2020 Municipal Budget
Approved: April 7, 2020

Service/Department: ▣ Planning and Zoning

Function: Zoning Amendments, Severances, Minor Variances

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	75210	88600	13390
Transfer from Reserves	0	-30000	-30000
Revenue	-14675	-26800	-12125
Materials and Supplies	1420	1475	55
Development Charges	0	-30000	-30000
Contracted Services	6200	68000	61800
	68155	71275	3120

Items Affecting Change in Taxation Requirement:

- Wages and benefits increase due to hiring of part-time planner to support Comprehensive Zoning Bylaw update as well as economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- Transfer from Council Working Reserve to cover contracted service cost of legal and surveying of municipal properties (\$30,000)
- Increase in revenue expected from rezoning applications and variance applications
- Development Charges revenue to cover the contracted service cost of the development charge study
- Contracted Services relates to increase in legal and surveying fees for municipal properties (\$30,000) as well as required development charge study and bylaw update (\$30,000)

Municipality of Centre Hastings
2020 Municipal Budget
Approved: April 7, 2020

Service/Department: Economic Development

Function: Community Development and Events, Local Business Resources, Chamber of Commerce & BIT Support

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	49900	52325	2425
Revenue	-12955	-575	12380
Prov/Fed Funding	-41869	-29171	12698
Materials and Supplies	115824	83471	-32353
Contracted Services	27000	20000	-7000
	137900	126050	-11850

Items Affecting Change in Taxation Requirement:

- Wages and benefits increase due to changing part-time to full-time position, as well as economic adjustment (1.9%) and mandatory changes to CPP, EI, EHT, WSIB rate adjustments
- BIT Committee one-time donations budgeted to receive and spend in 2019 (revenue and materials) no longer occurring
- Provincial AMO Main Street Funding partially spent in 2019, carried to 2020
- Materials decrease re BIT Committee one-time spending and Main Street Funding partially spent
- Contracted services decrease in request from Chamber of Commerce (\$7,000)

Municipality of Centre Hastings
2020 Municipal Budget
Approved: April 7, 2020

Service/Department: **Health Services**

Function: Tri-Area Medical Centre, Ambulance Bay

Financial information:	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	19380	19850	470
Unfinanced Capital	0	50000	50000
Transfer to Reserves	0	0	0
Revenue	-224863	-222006	2857
Prov/Fed Funding	0	-20000	-20000
Materials and Supplies	79500	79750	250
Financial (Prin./Int.)	0	171405	171405
Contracted Services	95875	122931	27056
	-30108	201930	232038

Items Affecting Change in Taxation Requirement:

- Unfinanced capital not budgeted in 2019 (see page 43)
- Decrease in revenue recovered as "Fit Out" for the Dentistry tenant only part of year
- Provincial revenue received Modernization Intake #1 \$20,000 for review of Tri-Area Medical Centre
- Financial cost related to principal and interest on borrowing, previously budgeted in capital budget
- Contracted Services relates to increase in various contracts: janitorial, snow removal, elevator and building maintenance (\$7,000) as well as consultant for provincially funded review (\$20,000)

Municipality of Centre Hastings
2020 Municipal Budget
Approved: April 7, 2020

Summary of Operational Changes by Service:

Service Offering	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
⊕ Council/Governance	99034	115121	16087
⊕ Administration/Treasury	-1006585	-866655	139930
⊕ Fire Services	482175	518130	35955
⊕ Police (OPP)	846912	837518	-9394
⊕ Conservation Authorities	54920	51634	-3286
⊕ Animal Control	3250	4295	1045
⊕ Building Services	-7736	-7450	286
⊕ Bylaw Enforcement	49760	51800	2040
⊕ Transportation Services	1662845	1875360	212515
⊕ Streetlights/Traffic Lights	24000	24500	500
⊕ Environmental Services	414350	442625	28275
⊕ Water/Sewer	0	0	0
⊕ Cemetery	7950	11300	3350
⊕ Arena	199551	207251	7700
⊕ Parks and Recreation	415570	492375	76805
⊕ Library	95277	105313	10036
⊕ Planning and Zoning	68155	71275	3120
⊕ Economic Development	137900	126050	-11850
⊕ Health Services	-30108	201930	232038
Taxation: Operating	3517220	4262372	745152

Municipality of Centre Hastings
2020 Municipal Budget
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Summary of Operational Changes by Expense Category:

Expense Category	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change
Wages and Benefits	2952252	3072250	119998
Unfinanced Capital	0	182600	182600
Transfer to Reserves	641556	110575	-530981
Transfer from Reserves	-5000	-82500	-77500
Revenue	-1817443	-1862081	-44638
Prov/Fed Funding	-2185515	-1595226	590289
Materials and Supplies	1637804	1660661	22857
Development Charges	0	-30000	-30000
Contracted Services	2293566	2634688	341122
Financial (Prin./Int.)	0	171405	171405
Taxation: Operating	3517220	4262372	745152

Municipality of Centre Hastings
2020 Municipal Budget
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Summary of Tax Levy Operational Impact by Detail:

Category	Description	Impact
Employee Compensation	Salary and wage movement in the Corporate Wage Grid, economic increase 1.9%, optional insurance coverage as well as Mandatory Employer Related Cost (MERC) changes (CPP, EI, EHT, WSIB)	\$77,000
New/Altered Services	Annual ditching program and annual gravel maintenance program (moved from capital budget) (page 18)	\$25,000 \$80,000
Additional Staffing Levels	Administration department reorganization, changing part-time Economic Development position to full-time, as well as hiring a part-time member in the Planning department (pages 26/27)	\$25,000
Mandatory Legislation or Contracts	Municipal insurance coverage is considered a mandatory item affecting the budget Principal and interest on borrowing contracts/agreements TAMC (page 28)	\$30,000 \$171,405
Inflationary	Inflationary increases have been included for granular material, sand, salt, fuel, maintenance, service contracts, etc. (page 18)	\$30,000
Council/Community Initiatives	Internally funded capital projects not funded in current year but instead financed over several future years (unfinanced capital) (page 43)	\$182,600
Fees/Charges and Other Revenues	OMPF funding decrease (page 11)	\$77,900
Miscellaneous	Other smaller adjustments in each department collectively (including \$10,000 contingency)	\$46,247
	Total	\$745,152

Municipality of Centre Hastings
2020 Municipal Budget
Approved: April 7, 2020

Summary of Community Donations and Budget Impact:

Organization/Group		2019 Budgeted Support	2020 Requested Support	2020 Budgeted Support*
Chamber of Commerce	Part time coordinator and programming (page 27)	\$22,000	\$15,000	\$15,000
Madoc Agricultural Society	Madoc Fair Midway	\$2,500	\$5,000	\$2,500
Central Hastings Support Network (Transit)	Continued Support (page 18)	\$3,000	\$3,000+	\$3,000
Business Improvement Team (BIT)	Christmas Trees/Lights for downtown (page 27)	\$6,500 + \$6,000 loan	\$1,000 + \$5,000 loan	\$1,000 + \$5,000 loan
Quinte Conservation	Community Trees Program	\$900	\$900	\$1,500
West Huntingdon Cemetery Board ("Luke's")	Financial Assistance (page 22)	\$1,000	\$1,000	\$1,000
MLPOA	Gravel Program (page 18)	\$6,000	\$6,000	\$6,000
Quinte Humane Society	Donation re: new facility	NA	\$43,250	\$0
Heart of Hastings Hospice	Donation re: expansion (page 10)	NA	\$5,000	\$5,000
	Total		\$80,150 + \$5,000 loan	\$35,000 + \$5,000 loan

*The figures included in the "2020 Budgeted Support" column are already included in the Operating budget presented.

Municipality of Centre Hastings
 2020 Municipal Budget
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Unconditional Modernization Funding (Municipal Modernization Program \$580,091):

At the March 18, 2020 regular Council meeting, the following projects were approved using the Municipal Modernization Program (MMP) funding received in late 2018 (all of which have no impact on the tax levy or tax rate):

Project		Estimated Cost
Organizational Review/Strategic Plan (operating, page 10)	Operating Budget (page 11)	\$50,000
MESH GoEvo – Operations Management Software / Work Order System	Capital Budget (page 38)	\$14,000
TOMRMS and FileHold	Capital Budget (page 38)	\$25,000
Document Storage and Retention	Capital Budget (page 38)	\$31,000
Computer Hardware/Software Replacement	Capital Budget (page 38)	\$30,000
Water Meter Remote Reading Hardware and Software	Capital Budget (page 35)	\$79,000
	Total:	\$229,000
	Funding available for future use:	\$351,091

CAPITAL PROGRAM - ROADS 3???	Estimated Sources of Funding							2021	2022	2023	2024	2025	2026	2027	2028	2029
	2020															
	Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue									
TRANSPORTATION SERVICES																
Tandem Plow Truck									300,000		300,000		300,000			300,000
Road Patrol Pick-up Truck	40,000						40,000					40,000				40,000
Paving at Salt Storage Shed	20,000				20,000		-									
Road Need Study	20,000						20,000							20,000		
Salt/Sander																
Replace CAT Loader										300,000						
Grader												300,000				
Sidewalk Plow Kubota									20,000					20,000		
Solar Powered Radar Equipment																
Sand Dome Reshingle																
Road Construction Program								150,000	180,000	450,000	775,000	800,000	820,000	825,000	850,000	900,000
Urban Paving	380,000				190,000		190,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Slab St 2km	160,000			160,000			-									
Fuller Rd 2.6km	228,000		193,634				34,366									
Wilson Rd 1.5km	150,000			120,000			30,000									
Carson Rd 2.9km								220,000								
Camp Rd																
McKenzie St.									300,000							
Ray Rd. East 1.0km	80,000						80,000									
Quin-Mo-Lac Rd 4.0km								300,000								
Francis St. S	-							25,000								
Baldwin St. (Livingston to Elgin)																
Hollowview Rd. (West) 1.3km									120,000							
Lahey Rd 1.6km									122,000							
Crookston Rd	50,000						50,000									
Clearview Rd (Boundary Belleville)										300,000						
Whytock Park Bridge (partial rehabilitation only)								500,000								
Whytock Park 2nd Entrance								65,000								
Streelight in-fills	7,000						7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Ivanhoe Garage generator																
Madoc Garage generator																
TOTAL TRANSPORTATION SERVICES	1,135,000	-	193,634	280,000	210,000	-	451,366	1,467,000	1,249,000	1,257,000	1,282,000	1,347,000	1,327,000	1,072,000	1,057,000	1,447,000

CAPITAL PROGRAM - ENVIRONMENTAL 4???		Estimated Sources of Funding															
2020-2029		2020						2021	2022	2023	2024	2025	2026	2027	2028	2029	
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost		
ENVIRONMENTAL SERVICES																	
Water																	
Municipal Well Whytock																	
Well Decommissioning	14,000						14,000										
Meter Replacement / Remote Read System	79,000				79,000												
GPS Location Device and Software																	
Water Financial Plan update (every 6 years)																	
Rate study (every 10 years)											10,000						
Sewer																	
Lagoon Expansion Options (ECA/Design)	10,000				10,000												
Prince Albert St. Syphon	30,000			30,000			-										
Wastewater Inspection and Infiltration	80,000			80,000			-										
Elgin St. Foodland Easement Sanitary Replace	60,000						60,000										
Replace various on-line analyzers																	
CCTV inspection-ongoing assesement & repair																	
Sanitary sewer rehabilitation (end of usefull life)																	
Storm Sewer																	
Catchbasin work																	
Landfill																	
Dumpsters																	
Landfill Compactor										350,000							
Additional Monitoring wells	37,500				37,500												
Landfill Expansion Process																	
TOTAL ENVIRONMENTAL SERVICES	310,500	-	-	110,000	126,500	-	74,000	-	-	350,000	10,000	-	-	-	-	-	

CAPITAL PROGRAM - FIRE DEPT 2000 2020-2029		Estimated Sources of Funding						2021	2022	2023	2024	2025	2026	2027	2028	2029
		2020						2021	2022	2023	2024	2025	2026	2027	2028	2029
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
FIRE																
combo tool/rescue cutter and thermal imaging camera	25,000					13,818	11,182									
Ice Water Rescue Equipment	3,500						3,500									
Two way radios (interior attack)	3,600						3,600									
10 SCBA										100,000						
Pumper Truck (2001)											550,000					
Gas Tester	6,000						6,000									
Tanker Truck (2000)								250,000								
Revamp Rescue Van (1992)									100,000							
TOTAL FIRE	38,100	-	-	-	-	13,818	24,282	250,000	100,000	100,000	550,000	-	-	-	-	-

CAPITAL PROGRAM - MED CENTRE 6250 2020-2029		Estimated Sources of Funding						2021	2022	2023	2024	2025	2026	2027	2028	2029
		2020						2021	2022	2023	2024	2025	2026	2027	2028	2029
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
MEDICAL CENTRE																
Hot water/Boiler/Air Units																15,000
Flooring												5,000				
Carpet												5,000				
Elevator/Lift																
emerg generator													8,000			
Roof reshingle/metal														40,000		
TOTAL MEDICAL CENTRE	-	-	-	-	-	-	-	-	-	-	-	10,000	8,000	40,000	-	15,000

CAPITAL PROGRAM - PARKS 70?0 2020-2029		Estimated Sources of Funding															
		2020						2021	2022	2023	2024	2025	2026	2027	2028	2029	
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
PARKS																	
Replace Electronic Sign at Park								15,000									
Lawn mowers, weeders	5,500						5,500		6,500		7,500					7,500	
snow blower	3,000						3,000								3,000		
Skate Pad resurfacing	15,000						15,000				15,000						
Skate Pad extension							-	1,000									
Splash pad resurfacing/ equipment								15,000				15,000				18,000	
Arts Centre parging/skirting	3,500						3,500		15,000								
Tree grooming	3,500						3,500				4,500				5,000		
Sound system								2,500									
Canteen equip								-	4,000		5,000				5,000	5,000	
Play equip								7,500									
Hydro outlets west bank								3,500	7,500			7,500				8,500	
parks windows replaced																	
Village Square shingles																	
TOTAL PARKS	30,500	-	-	-	-	-	30,500	44,500	33,000	15,000	17,000	22,500	15,500	5,000	13,500	25,500	

CAPITAL PROGRAM - RECREATION 7200/7300 2020-2029		Estimated Sources of Funding														
		2020						2021	2022	2023	2024	2025	2026	2027	2028	2029
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost
RECREATION																
New outdoor pool								1,400,000								
Memorial path Ivanhoe	10,000						10,000									
Riding lawnmower Huntingdon	5,500						5,500									
Swings, Huntingdon Park	3,500						3,500									
Whytock Park Play equipment								25,000								
Seniors Play Structures								25,000								
Replaster Earthen walls/Arts Centre								15,000								
Moir Hall Painting								2,500								
Moir Lake Trestle Bridge								1,000,000								
Disc golf									20,000							
Arts Centre heat pump										5,000						
TOTAL RECREATION	19,000	-	-	-	-	-	19,000	2,467,500	20,000	5,000	-	-	-	-	-	-

CAPITAL PROGRAM - ARENA DEPT 86?? 2020-2029		Estimated Sources of Funding														
		2020						2021	2022	2023	2024	2025	2026	2027	2028	2029
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost
ARENA																
Ice resurfacers	100,000				80,000	20,000										
Siding south / North Block Walls	20,000					19,000	1,000									
Canteen Renovations/upgrades	5,000						5,000									
Crew Cab Pick-up (used)																
lobby furnace																
Ceiling tiles throughout																
Pickle Ball nets																
Roof																
Snow Blower	2,500						2,500									
Dressing Room flooring								150,000								
TOTAL ARENA	127,500	-	-	-	80,000	39,000	8,500	150,000	-	-	-	-	-	-	-	-

CAPITAL PROGRAM - LIBRARY 7400 2020-2029		Estimated Sources of Funding						2021	2022	2023	2024	2025	2026	2027	2028	2029
		2020						2021	2022	2023	2024	2025	2026	2027	2028	2029
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
LIBRARY BUILDING																
Heating, gas furnace													5,000			
windows																
Emergency generator																
Painting throughout																
Elevator																
TOTAL LIBRARY	-	-	-	-	-	-	-	-	-	-	-	-	5,000	-	-	-

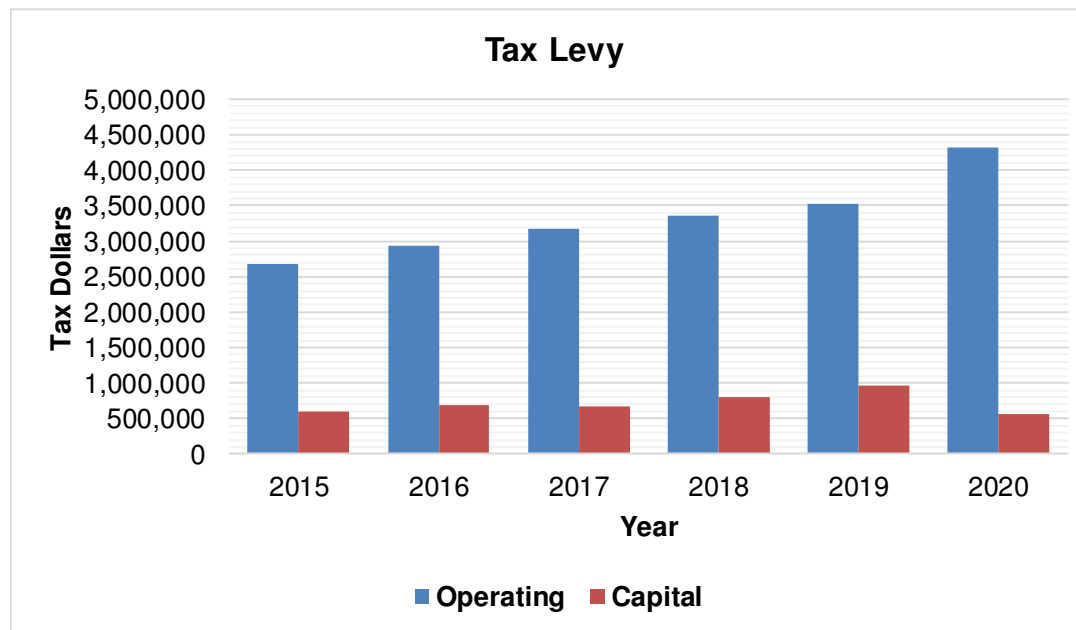
CAPITAL PROGRAM - ADMIN 1050/1200 2020-2029		Estimated Sources of Funding						2021	2022	2023	2024	2025	2026	2027	2028	2029
		2020						2021	2022	2023	2024	2025	2026	2027	2028	2029
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
ADMIN/COUNCIL																
media equipment council chambers																
TOMRMS / FileHold	25,000				25,000											
Document Storage / Retention	31,000				31,000											
Operations Management software	14,000				14,000											
Computer Hardware/Software/Server	30,000				30,000											
Asset management Plan update																
Gas furnace																
Roof																
Hot water tank																
Emergency generator																
TOTAL ADMIN/COUNCIL	100,000	-	-	-	100,000	-	-	-	-	-	-	-	-	-	-	-

CAPITAL PROGRAM - FACILITIES 2020-2029		Estimated Sources of Funding						2021	2022	2023	2024	2025	2026	2027	2028	2029
		2020						2021	2022	2023	2024	2025	2026	2027	2028	2029
Description	Estimated Cost	Long Term Debt	Fed/Prov	Gas Tax	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
FACILITIES																
Moira Hall																
Propane furnace										5,000						
Flooring															8,000	
Ivanhoe Hall																
Elevator/lift																
Gas furnace											5,000					
Painting throughout								3,500								
Roofing																
Flooring								22,000								
TOTAL FACILITIES	-	-	-	-	-	-	-	25,500	-	5,000	-	5,000	-	-	-	8,000
GRAND TOTALS	1,760,600	-	193,634	390,000	516,500	52,818	607,648	1,937,000	1,382,000	1,727,000	1,859,000	1,384,500	1,355,500	1,117,000	1,070,500	1,495,500

Municipality of Centre Hastings
2020 Municipal Budget
Approved: April 7, 2020

Summary of Tax Levy Change (Operating and Capital):

	Sum of 2019 Budget	Sum of 2020 Budget	Sum of Sum of Y:Y Change	
Taxation: Operating	3517220	4262372	745152	(Page 29/30)
Taxation: Capital	962999	607648	-355351	(Page 39)
Taxation: Total Levy	4480219	4870020	389801	(Page 7/9)



Municipality of Centre Hastings
 2020 Municipal Budget
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Principal & Interest Payments 2020

Department/Purpose	Budgeted Amount	Total Outstanding (end of 2019)	Matures
Tri-Area Medical Centre (CFDC)	\$22,260	\$87,588	February 2024
Tri-Area Medical Centre (OILC)	\$149,145	\$716,909	May 2025
Total	\$171,405	\$804,497	

Note: The above amounts are already included in the operating budget for each respective department. The above does not included any debt expected to be issued (New Well; see page 43).

**MUNICIPALITY OF CENTRE HASTINGS
RESERVES AND RESERVE FUNDS**

2020

** - 2019 Figures are unaudited and do not include any surplus or deficit resulting from 2019 fiscal year, and are therefore subject to change.

		G/L A/C	Balance Dec. 31/18	Transfers to Reserves Budgeted	Transfers (from) Reserves Budgeted	Internal and Additional Transfers	Balance Dec. 31/19**	Transfers to Reserves Budgeted	Transfers (from) Reserves Budgeted	Internal and Additional Transfers	Balance Dec. 31/20
Working Funds											
		1-2-2000-9001	816,991.41	530,091.00		50,000.00	1,397,082.41		(229,000.00)		1,168,082.41
Capital:	General	1-2-2000-9000	317,244.43				317,244.43				317,244.43
Capital:	Building	1-2-2000-9002	345,128.78				345,128.78		(30,000.00)		315,128.78
	Tax W/O	1-2-2000-9005	171,400.00				171,400.00				171,400.00
Capital:	Fire	1-2-2000-9006	193,900.00	37,000.00	(112,000.00)		118,900.00	37,000.00			155,900.00
Capital:	Roads	1-2-2000-9007	112,896.02		(100,980.00)	202,490.34	214,406.36		(210,000.00)		4,406.36
	Omers - Past Service	1-2-2000-9009	4,511.75				4,511.75				4,511.75
	Road Grant Cty	1-2-2000-9010	30,000.00				30,000.00				30,000.00
	Weed harvester	1-2-2000-9011	45,000.00	5,000.00			50,000.00	5,000.00			55,000.00
	Garbage Truck	1-2-2000-9012	45,319.10				45,319.10				45,319.10
	Landfill	1-2-2000-9013	385,860.20		(20,000.00)		365,860.20				365,860.20
	Ambulance Base	1-2-2000-9014	24,802.00				24,802.00				24,802.00
	Arena	1-2-2000-9015	52,463.29	25,000.00		1,500.00	78,963.29	25,000.00	(80,000.00)		23,963.29
	Whytock Recreation	1-2-2000-9016	28,323.68				28,323.68				28,323.68
	Water	1-2-2000-9022	187,736.65	36,965.00	(132,020.00)		92,681.65	36,075.00			128,756.65
	Septage	1-2-2000-9017	1,145,000.00				1,145,000.00		(47,500.00)		1,097,500.00
	Hydro Sale	1-2-2000-9018	11,250.97			24,000.00	35,250.97				35,250.97
	CH Park	1-2-2000-9020	42,231.14		(84,000.00)	61,936.53	20,167.67				20,167.67
	Swimming Pool	1-2-2000-9021	51,578.00			12,347.77	63,925.77	15,000.00			78,925.77
	Building Department Continger	1-2-2000-9024	46,820.04			5,748.08	52,568.12				52,568.12
	Election	1-2-2000-9025	-	5,000.00			5,000.00	5,000.00			10,000.00
	Medical Centre	1-2-2000-9026	5,012.38		(136,473.00)	136,473.00	5,012.38				5,012.38
	Cemeteries	1-2-2000-9028	25,392.97		(5,000.00)		20,392.97		(2,500.00)		17,892.97
	Bylaw Enforcement	1-2-2000-9029	-			15,000.00	15,000.00				15,000.00
	Emergency Measures	1-2-2000-9030	12,915.41	2,500.00			15,415.41	2,500.00			17,915.41
			4,101,778.22	641,556.00	(590,473.00)	509,495.72	4,662,356.94	125,575.00	(599,000.00)	-	4,188,931.94
RESERVE FUNDS											
	Nesbitt Burns	1-2-2000-9019	896,398.76				896,398.76				896,398.76
OBLIGATORY RES. FUNDS											
	5% in Lieu- Parkland	1-2-1200-8060	8,998.73			24,000.00	32,998.73				32,998.73
	AMO Gas Tax	1-2-2000-9008	256.66	694,158.80	(485,694.00)	(25,658.51)	183,062.95	290,000.00	(390,000.00)		83,062.95
	Development Charges	2-2-3000-????	207,852.83		(100,000.00)	60,498.31	168,351.14		(30,000.00)		138,351.14
			217,108.22	694,158.80	(585,694.00)	58,839.80	384,412.82	290,000.00	(420,000.00)	-	254,412.82

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UNFINANCED CAPITAL LONG TERM PAYMENT PLAN											
Year	Payments 2017	Balance 2018	Payments 2019	Balance 2019	Payments 2020	Payments 2021	Payments 2022	Payments 2023	Payments 2024	Payments 2025	Balance 2026
Water & Sewer	-\$64,500	\$93,891	\$0	\$93,891							\$93,891
Water & Sewer	\$0	\$0	\$0	\$912,223							\$912,223
Ball/Tennis/Play	-\$4,500	\$32,000	\$0	\$32,000	-\$4,500	-\$5,500	-\$5,500	-\$5,500	-\$5,500	-\$5,500	\$0
Community Arts Bldg	-\$20,000	\$154,200	\$0	\$154,200	-\$25,000	-\$25,000	-\$25,000	-\$25,000	-\$25,000	-\$29,200	\$0
Splash Pad	-\$23,500	\$162,100	\$0	\$162,100	-\$25,000	-\$25,000	-\$25,000	-\$25,000	-\$30,000	-\$32,100	\$0
Moira Road 09	-\$25,000	\$183,027	\$0	\$183,027	-\$30,000	-\$30,000	-\$30,000	-\$30,000	-\$30,000	-\$33,027	\$0
Springbrook Road 09	-\$20,000	\$55,293	\$0	\$55,293	-\$20,000	-\$20,000	-\$15,293				\$0
Grader 2010	-\$18,400	\$8,100	\$0	\$8,100	-\$8,100						\$0
TAMC 2nd Floor	-\$15,000	\$188,565	\$0	\$188,565	-\$15,000	-\$20,000	-\$25,000	-\$35,000	-\$45,000	-\$48,565	\$0
TAMC BD AR	-\$15,000	\$180,617	\$0	\$180,617	-\$25,000	-\$30,000	-\$30,000	-\$35,000	-\$30,000	-\$30,617	\$0
TAMC Xray		\$45,285	\$0	\$45,285	-\$10,000	-\$10,000	-\$10,000	-\$10,000	-\$5,285		\$0
Fire Dept Truck Chassis		\$90,988	\$0	\$90,988	-\$20,000	-\$20,000	-\$20,000	-\$20,000	-\$10,988		\$0
											\$0
											\$0
TOTALS	-\$205,900	\$1,194,066	\$0	\$2,106,289	-\$182,600	-\$185,500	-\$185,793	-\$185,500	-\$181,773	-\$179,009	\$1,006,114

Note: The above "Water & Sewer" amounts relate to the New Well project that went over budget. It is recommended that existing water resources/reserves be utilized first (in order to reduce the total cost of borrowing) to cover as much of the overage as possible and then the remaining funds be borrowed late 2020 (long-term debt) to cover the costs all at once (once all 2020 costs are known). The related principal and interest payments would therefore be budgeted beginning in 2021. Should any proceeds from a sale of surplus property be realized, less funds will be borrowed.

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MUNICIPALITY OF CENTRE HASTINGS										
SCHEDULE OF DEVELOPMENT CHARGES										
2020										
<i>** - 2019 Figures are unaudited and are subject to change.</i>										
	2018 Ending Balance	Rural	Urban	Interest	2019 Budgeted Transfers	Service Fees	2019 Ending Balance**	2020 Budgeted Transfers		
Fire Department	5,013	1,474	348	6		- 1	6,840	-	1,219	
Public Works - Roads	164,762	42,433	10,027	180	- 100,000	- 26	117,376	-	20,916	
Public Works - Equipment	13,903	-	3,765	27		- 3	17,693	-	3,153	
Parks, Recreation & Culture	3,609	345	82	1		- 0	4,037	-	719	
Sewer	20,566	-	1,828	13		- 2	22,406	-	3,993	
	\$ 207,853	\$ 44,252	\$ 16,050	\$ 228	-\$ 100,000	-\$ 32	\$ 168,351	-\$	30,000	



HASTINGS

Centre Hastings

COUNTY